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Programme budget for the biennium 2008-2009

Proposed programme budget for the biennium 2010-2011

Financing of the International Criminal Tribunal for the Prosecution of Persons Responsible for Genocide and Other Serious Violations of International Humanitarian Law Committed in the Territory of Rwanda and Rwandan Citizens Responsible for Genocide and Other Such Violations Committed in the Territory of Neighbouring States between 1 January and 31 December 1994

Financing of the International Tribunal for the Prosecution of Persons Responsible for Serious Violations of International Humanitarian Law Committed in the Territory of the Former Yugoslavia since 1991

Administrative and budgetary aspects of the financing of the United Nations peacekeeping operations

Liabilities and proposed funding for after-service health insurance benefits

Report of the Secretary-General

Summary

In his reports on liabilities and proposed funding for after-service health insurance benefits (A/60/450 and Corr.1 and A/61/730), the Secretary-General recommended approval to: (a) change eligibility provisions for after-service health insurance benefits for newly recruited staff; (b) begin recognizing the liability of the United Nations for benefits; and (c) begin funding the liabilities related to the benefits.

The General Assembly, in section III of its resolution 60/255, recognized the accrued end-of-service liabilities reported by the Secretary-General and requested that the necessary steps be taken to disclose those liabilities in the United Nations

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financial statements. In its resolution 61/264, the Assembly approved the establishment of an independent segregated special account to record accrued after-service health insurance liabilities and account for related transactions and also approved the recommended changes to after-service health insurance provisions for new staff members recruited on or after 1 July 2007.

In the same resolution, the General Assembly also requested the Secretary-General to submit a report to it at its sixty-third session that would, inter-alia: (a) reflect updated and validated after-service health insurance accrued liabilities; (b) provide additional information on alternative long-term financing strategies; (c) report on measures aimed at reducing the Organization's costs related to health-care plans; (d) provide comprehensive information and analyses based, inter alia, on the results of the actuarial valuation of the after-service health insurance programme as at 31 December 2007, providing differentiated funding options based on funding source; and (e) provide investment strategies with respect to an after-service health insurance reserve fund.

In view of the comprehensive nature of those requests and the complexity of the underlying elements, the requested report was delayed until the sixty-fourth session in order that the Secretariat might review the various components of the liability for after-service health insurance and to evaluate strategies for alternative funding and cost containment. The present report provides the additional information requested in General Assembly resolution 61/264. The Assembly is requested to approve the recommendation to begin funding the United Nations liability for after-service health insurance benefits. Actions requested to be taken by the General Assembly are included in section XI.

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I. Overview

1. The after-service health insurance programme provides a continuation of health insurance coverage throughout retirement to staff who meet defined eligibility criteria. The associated costs, as shared between staff and the Organization, have increased considerably since the inception of the programme in 1967, owing to increases in the population of retirees covered and because of the increased cost of medical services worldwide. As a result, after deducting $722.7 million to be contributed by retirees, the United Nations share of accrued after-service health insurance liabilities, as valued by professional actuaries using the methodology prescribed by the International Public Sector Accounting Standards, now stands at $2,430.9 million from all funding sources as at 31 December 2007, compared with $2,072.8 million as at 31 December 2005. Related pay-as-you-go costs for current retirees for the biennium 2010-2011 amounting to $130.4 million are included in the proposed programme budget, with $105.2 million (after recosting) of that amount proposed under the special expenses section of the proposed programme budget and an additional $25.2 million to be provided from extrabudgetary funding sources. By comparison, the amounts appropriated for the biennium 2008-2009 from all funding sources is $102.2 million ($89.3 million under the programme budget and $12.9 million under peacekeeping operations).

2. In consideration of the importance of after-service health insurance for retiring staff members, many of whom cannot benefit from the national social security schemes of Member States owing to their service with the United Nations, and in recognition of the anticipated continued rise in biennial costs and associated accrued unfunded liabilities, the Secretary-General has, in two previous reports on liabilities and proposed funding for after-service health insurance benefits (A/60/450 and Corr.1 and A/61/730), made recommendations for the onset of systematic funding of the accrued liabilities. While the current pay-as-you-go financing arrangement provides the resources needed to fund the current cost of benefits utilized by retirees, this approach is not sustainable in the long term, as more and more staff retire with such benefits and worldwide medical costs continue to increase at rates higher than general inflation. The anticipated accelerated growth in after-service health insurance expenditure flows in upcoming bienniums has been noted by the Board of Auditors, which, in its report on the United Nations for the biennium 2006-2007 (A/63/5 (Vol. I), chap. II), emphasized the need for the Organization to adopt a funding strategy for its after-service health insurance benefits. The Secretary-General agrees that the systematic funding of those benefits is the prudent course of action to ensure the financial viability of the programme and therefore set out in the present report updated and additional funding recommendations for consideration by the General Assembly.

3. Having considered the two prior reports of the Secretary-General, the General Assembly recognized the end-of-service accrued liabilities reported by the Secretary-General and approved the establishment of an independent segregated special account to record those accrued liabilities and account for related transactions. As a result, new financial statements reflecting the transactions were included in the audited financial statements of the United Nations. A new statement X, included in the financial statements of the United Nations for the biennium ended 31 December 2007 (A/63/5 (Vol. I) chap. V), reflected $2,041.3 million in accrued after-service health insurance liabilities ($1,821.3 million attributable to the regular

budget and $219.9 million related to extrabudgetary funds), and a new statement XXIII of the financial statements related to peacekeeping operations for the 12-month period ended 30 June 2008 (A/63/5 (Vol. II), chap. V) reflected $409.9 million (rolled forward from $389.6 million as at 31 December 2007) in accrued after-service health insurance liabilities attributable to peacekeeping operations. Those accrued liabilities were validated by the Board of Auditors as a part of its audits of the related financial statements. As the valuation of accrued liabilities is very sensitive to the actuarial assumptions and discount rate used to calculate the present value of future benefits, the Board of Auditors took particular note of the 5.5 per cent discount rate used for both the 2005 and 2007 valuations and commented that this choice of interest rates was in line with the principle of prudence specified in note 2 (a) (ii) to the financial statements and also enabled the liability to be more easily compared over time (see A/63/5 (Vol. I), chap. II, para. 120). In consideration of the current volatility in financial markets and the potential impact the selection of a discount rate can have on the valuation and comparability of the after-service health insurance liability, arrangements are being made to determine whether the Committee of Actuaries of the United Nations Joint Staff Pension Fund (UNJSPF) can, in consultation with the UNJSPF Investment Management Service, validate the actuarial calculations and assumptions used to determine the future after-service health insurance liability.

4. As a part of resolution 61/264, the General Assembly also approved recommendations made to change after-service health insurance eligibility provisions for new staff members recruited on or after 1 July 2007. The approved changes will contain the growth in the liability as a result of the implementation of the related more stringent enrolment and other eligibility requirements for those staff. Cost containment while maintaining comprehensive and comparable health insurance coverage for staff and retirees is the overarching goal of the United Nations in the ongoing provision and management of health insurance benefits. Initiatives that reduce or contain health insurance costs have an impact on current costs and also serve to reduce and contain annual pay-as-you-go costs and long-term liabilities associated with after-service health insurance. In accordance with resolution 61/264, the present report summarizes a number of measures taken by the United Nations that are aimed at reducing the overall cost of health insurance benefits and after-service health insurance costs.

5. Significant cost savings are derived from the self-insured structure and third-party administrator arrangements in place for the United States-based plans in particular, with related annual savings estimated at over $75 million per year. Aside from the financial benefits associated with this structure, additional cost savings and administrative efficiencies are projected from cost containment and other initiatives implemented since 2007. As detailed in section IV of the present report, these initiatives included, inter alia, changes in insurance platform, the appointment of a third-party administrator for the medical insurance plan for locally recruited staff at designated duty stations away from Headquarters, revisions to benefit provisions related to cost-sharing and the incorporation of disease-management and wellness programmes into the United States-based plans. The combined additional cost savings related to these initiatives, when added to the change in after-service health insurance eligibility provisions approved by the General Assembly in 2007, are estimated at between $6 million and $10 million per year, with containment in the

growth in after-service health insurance liabilities based on current staffing patterns projected to be over $100 million by 2012.

6. Cost-containment initiatives have been and will continue to be a central component of the Organization's review and management of its health-insurance programmes. While those initiatives will reduce and contain costs to a degree, the increase in after-service health insurance pay-as-you-go costs and accrued liabilities is projected to continue to spiral upward, fuelled by increased enrolments, demographics, increases in the rate of medical utilization and increases in the cost of medical treatment. As has been the case for other sponsors of after-service health insurance programmes, the United Nations has been covering medical claims as they are submitted by retirees on a pay-as-you-go basis since the inception of the programme. This financing strategy was sustainable while the cost of health care for retirees was a relatively small portion of annual expenditures; however, it has led to the recording of unfunded liabilities in excess of $2.4 billion on the Organization's financial statements and will result in significantly increased budgetary requirements in future years. As the number of after-service health insurance participants and the cost of medical services continue to escalate, concomitant increases in pay-as-you-go costs will place ever-increasing demands on biennial budgets. Projections indicate that the 2008-2009 biennial budget of $102.1 million for after-service health insurance pay-as-you-go costs for all funding sources will increase to over $600 million by the 2036-2037 biennium, with the current $2.4 billion unfunded accrued liability increasing to over $11.0 billion by 31 December 2037.

7. The pay-as-you-go approach to financing after-service health insurance costs provides for the resources required to fund the United Nations share of health insurance premiums for retirees during the year that such coverage is provided without setting aside funds to address accumulated or future costs, thereby not building up a reserve. Given the request made by the General Assembly in resolution 61/264 to include in the current report a funding alternative by which sufficient funds would be provided to cover current costs without the build-up of a reserve, the present report provides an alternative methodology to resource pay-as-you-go costs. In lieu of providing for these costs under the special expense section of the regular budget and under the support accounts for extrabudgetary funds and peacekeeping operations, a charge of 5.6 per cent, 1.2 per cent and 1.5 per cent, respectively, could be applied against net salaries of these funding sources to generate sufficient funds for pay-as-you-go requirements. While pay-as-you-go financing is presented as an alternative funding mechanism, its disadvantages, which include the misalignment of costs and programme activities, the ever-increasing strain on biennial budgets and the growth in the level of unfunded accrued liabilities on the Organization's financial statements, are not mitigated by such a change in approach. Pay-as-you-go financing is less costly in the short term; however, funding of the liabilities is more economical in the longer term, as investment earnings serve to reduce budgetary requirements. The Secretary-General therefore recommends the adoption of a funding policy for after-service health insurance benefits, with the ultimate goal of achieving full funding of those benefits.

8. The challenges associated with funding the large amount of liabilities that have accrued while also funding current service-related accruals are considerable but will become exponentially greater if ignored. The Secretary-General has therefore presented alternative funding strategies in the present report which, as requested by

the General Assembly in resolution 61/264, include partial-funding alternatives, with funding goals differentiated by funding source, taking into account the demographic differences and different career patterns of staff who work for different funding sources. The funding option recommended by the Secretary-General takes into consideration the availability of existing resources and the overall resource constraints of the United Nations.

Funding under alternative 1

9. The first funding alternative presented in the report sets funding goals of 75 per cent for the regular budget, 60 per cent for extrabudgetary funds and 65 per cent for peacekeeping funds, to arrive at overall funding of about 70 per cent of accrued after-service health insurance liabilities after 30 years. While the ultimate goal of the Secretary-General is to arrive at full funding of the liabilities, this approach sets the initial funding targets below 100 per cent, in consideration of current market volatility and its potential impact on future discount rates, liability valuations and investment returns and in recognition of differences in the election for coverage under after-service health insurance by staff who retire under different funding sources.

10. In order to arrive at the funding targets while also providing adequate resources for the pay-as-you-go costs of current retirees, this alternative proposes the application of charges against salary costs at the rate of 16.0 per cent, 6.0 per cent, and 5.5 per cent, respectively, against the regular budget, extrabudgetary funds and peacekeeping operations, with these costs charged against common staff costs of these funds. The application of these rates to estimated net salary costs for the 2010-2011 biennium results in estimated amounts of $299.8 million for the regular budget, $41.7 million for extrabudgetary funds and $61.2 million for peacekeeping operations. In the short term, these resource requirements are more than triple the pay-as-you-go level. It is projected, however, that the funding required under this approach will, after about seven bienniums, drop below the pay-as-you-go requirements from that time onward. This funding approach is complicated in its underlying structure and will require periodic actuarial review to ensure that the funding objectives by funding source are being achieved. While the benefits of the approach will be apparent after seven bienniums (i.e., after 2022-2023), it requires significant additional resources from budgets until then.

Funding under alternative 2

11. The second alternative is simpler in approach, as it aims to gradually attain partial levels of funding by doubling the pay-as-you-go requirements, with the result that half of each year's contributions would be utilized for the payment of current retiree health benefits and the balance to fund a portion of accrued liabilities. Under this alternative, current provisions under the special expenses section of the regular budget and the support accounts for extrabudgetary funds and peacekeeping operations would remain unchanged and an equal amount would be resourced through charges of 5.6 per cent, 1.2 per cent and 1.5 per cent, respectively, against salary costs of the regular budget, extrabudgetary funds and peacekeeping operations, with those costs chargeable against common staff costs. This alternative is presented to describe a method for achieving partial funding levels. Based on a funding goal of 25 per cent after 30 years, this option will require biennial budgets that are double the pay-as-you-go level for about five bienniums, after which the

required resources to maintain the funding goal are expected to drop below projected pay-as-you-go requirements from that time onward. Compared with the first alternative, this option is simpler and places less demand on biennial budgets in the short term. To attain higher levels of funding, however, additional years of the doubling of pay-as-you-go costs would be required, with the result that the resource requirements under this option would be higher than the projected requirements under alternative 1 after the 2022-2023 biennium.

Recommended funding alternative

12. The third alternative presented in the report is recommended by the Secretary-General for consideration by the General Assembly and consists of an initial one-time infusion of $425.0 million, plus systematic funding for the long term aimed at attaining progressive levels of funding. Under the proposal, the General Assembly is requested to approve the transfer of $290.0 million from unencumbered balances and miscellaneous income from the budget period 2008/09 under peacekeeping operations to specifically fund a portion of the accrued after-service health insurance liabilities related to staff who have retired and who are currently working under peacekeeping operations. Such a transfer would require approval of the suspension of financial regulation 5.3 for that purpose. The Assembly would also be requested to take note of the intention of the Secretary-General to also transfer $135.0 million from extrabudgetary funds available under the United Nations compensation reserve fund and from medical and dental insurance reserves. These transfers will immediately reduce the level of unfunded liabilities and form a core level of assets for investment purposes.

13. Aside from the one-time infusion of funds, systematic and ongoing funding is proposed that, when combined with the infusion, would be structured to attain an initial funding goal of about 70 per cent of the United Nations accrued after-service health insurance liabilities after 30 years. One element of the ongoing funding proposal includes continuation of current financing for health benefits related to current retirees under the special expenses section of the regular budget and the support accounts for extrabudgetary funds and peacekeeping operations. In addition, it is proposed that a charge of 9.6 per cent, 2.6 per cent and 1.0 per cent, respectively, be applied against the net salary costs of the regular budget, extrabudgetary funds and peacekeeping operations chargeable as common staff costs. In this connection, the General Assembly is requested to approve the continuation of biennial appropriations to cover the costs of subsidy payments in respect of current after-service health insurance participants who retired under the regular and peacekeeping budgets and the application of the above rates against net salaries under the regular budget and peacekeeping operations chargeable as common staff costs. The Assembly is also requested to take note of the intention of the Secretary-General to fund pay-as-you-go costs from the support accounts for extrabudgetary funds and to apply a charge of 2.6 per cent against net salaries of extrabudgetary funds to fund a portion of the accrued liability.

14. The Secretary-General recommends this funding strategy because the initial infusion of funds immediately reduces the unfunded liability and establishes a funding base to generate investment income. In addition, while the resource requirements are initially higher than pay-as-you-go costs, it is expected that biennial requirements will be reduced in about seven bienniums to levels below pay-as-you-go requirements from that time onward, while also resulting in a 70 per cent funding

ratio after 30 years. While structured to generate the same funding levels as alternative 1, this alternative will place fewer demands on future budgets as a result of the benefits derived from the initial infusion. The actions requested to be taken by the General Assembly in connection with this recommended alternative are included in section XI of the present report.

15. In the case of all the funding alternatives presented, periodic actuarial reviews will be required to determine to what extent funding goals are being met, or require change, and to determine whether percentage rates chargeable against salary costs are appropriate in order to attain and subsequently maintain the funding goals once achieved and to ultimately achieve full funding of after-service health insurance liabilities.

16. Active management of accumulated assets will be required to maximize funding levels and minimize the level of funding required through the contributions of the Organization. It is generally anticipated that the after-service health insurance reserve will be invested using an appropriately balanced portfolio of equities and debt instruments to prudently maximize long-term investment returns. As is the case for UNJSPF, the primary investment goal for the reserve will be to ultimately meet or exceed future benefit obligations by investing in a well-diversified asset mix. Upon the approval by the General Assembly to initiate the funding of after-service health insurance liabilities, further discussions will be held with the UNJSPF Investment Management Service to develop a detailed investment strategy tailored to meet the longer-term anticipated cash flow requirements of the segregated after-service health insurance reserve fund. It is anticipated that the Investment Management Service will formulate investment strategies for a long-term investment horizon expected to meet the overall performance objectives of a reserve for retirement health benefits.

17. Staff who retire from the International Tribunal for the Former Yugoslavia or the International Criminal Tribunal for Rwanda and who meet the eligibility requirements are also eligible for after-service health insurance benefits. Since the establishment of the Tribunals as temporary bodies, the liabilities pertaining to such benefits have been accruing, but no portion of the liability has been funded pending the establishment of a funding mechanism to be approved by the General Assembly. In light of the expected closure dates of the Tribunals, the 31 December 2007 actuarial valuations were calculated only for those active staff expected to retire with after-service health insurance benefits prior to the closing of the Tribunals and for current retirees. On that basis, the Organization's component of the accrued liabilities, valued at $13.4 million and $27.5 million, respectively, was recognized and shown on the audited financial statements of the International Tribunal for the Former Yugoslavia and the International Criminal Tribunal for Rwanda as at 31 December 2007. These values were rolled forward (i.e., actuarially projected forward) to 31 December 2008, with the result that the interim financial statements for the 12-month period ended 31 December 2008 reflected after-service health insurance liabilities of $15.1 million and $29.7 million, respectively. Given the current completion target date of 31 December 2011, the Secretary-General proposes that the Assembly approve immediate appropriations for those amounts to fully fund the related accrued liabilities, with any funding shortfall considered as part of the closing costs of the Tribunals. The relevant recommendations are included in section XI of the present report.

18. The present report provides, for consideration by the General Assembly, the additional information and liability valuation update requested by the General Assembly in resolution 61/264 and requests the Assembly to approve the updated recommendations to begin funding the United Nations liability for after-service health insurance benefits. Given the size of those liabilities, full funding of the accrued liabilities for the United Nations cannot be achieved in the short to intermediate term. As noted in annexes I and II, a number of United Nations entities have initiated the funding of their after-service health insurance liabilities through a variety of systematic and ad hoc funding methods appropriate for their situations. The Secretary-General recommends adoption of a dedicated funding strategy for the United Nations that aims at progressively attaining increasing levels of funding in order to ultimately achieve full funding of accrued liabilities over the long term to ensure the financial viability of the after-service health insurance programme.

II. Introduction

19. The after-service health insurance programme provides for staff who meet defined eligibility criteria to continue health insurance coverage during their retirement under the same health insurance schemes as active staff, with the cost of those benefits shared by the Organization and the staff. This is a very important element of social security for retiring staff members, as many cannot benefit from the national social security schemes of Member States owing to their service with the United Nations.

20. Since its inception in 1967, the programme has grown in the number of individuals covered and hence in its cost. Today, the programme provides coverage to more than 8,000 United Nations retirees (plus about 4,000 dependants) around the world, under nine health insurance plans. The total of accrued liabilities was actuarially valued at $3,153.6 million as at 31 December 2007, with $722.7 million of the amount to be covered from contributions to be made by retirees and the remaining $2,430.9 million representing the Organization's share of the accrued liability across all sources of funding. By comparison, the Organization's share as at 31 December 2005 was valued at $2,072.8 million. The Organization's share of benefit costs for current retirees is provided on a pay-as-you-go basis, with $105.2 million (after recosting) included under section 32, Special expenses, of the proposed programme budget for the biennium 2010-2011, plus an additional $25.2 million to be provided from extrabudgetary funding sources.

21. As is the case with pension benefits, entitlements to after-service health insurance benefits accrue over the working careers of staff members. The financing models for these two post-employment entitlements differ significantly, however. In the case of pension benefits, most costs are budgeted and funded in advance during the working years of employees and invested until paid to retirees. Pension benefit costs are therefore treated as deferred compensation and included as common staff costs in the years during which staff members render service, with pension benefits ultimately paid from a combination of contributions and investment earnings. While after-service health insurance benefits are comparable in nature, comparable financial provisions are not made during the working years of employees. Instead, such costs are budgeted and provided for in the year in which the benefits are used by those who have already retired. It is this pay-as-you-go approach that has led to the accumulation of the current $2,430.9 million in unfunded financial liabilities

related to after-service health insurance benefits. It is anticipated that these unfunded liabilities and the related budgetary requirements to meet benefit costs will continue to grow as more staff retire, increasing the population of after-service health insurance participants, and as the costs of medical services continue to rise, fuelled by advances in medical technology and prescription drugs and by increases in the utilization of medical services resulting from improved life expectancy.

22. In order to address the increasing level of unfunded liabilities related to the after-service health insurance programme, the Secretary-General, in his reports on liabilities and proposed funding (A/60/450 and Corr.1 and A/61/730), recommended the approval of a number of proposals to begin recognizing and funding the liability of the United Nations for after-service health insurance benefits, while also recommending prospective changes in eligibility and contribution levels for new recruits so as to contain future costs.

23. The General Assembly, in section III of its resolution 60/255, having considered the reports of the Secretary-General (A/60/450 and Corr.1) and of the Advisory Committee on Administrative and Budgetary Questions (A/60/7/Add.11) recognized the end-of-service accrued benefit liabilities reported by the Secretary-General and requested him to take the necessary steps to disclose those liabilities in the United Nations financial statements. As a result, $2,041.3 million in accrued liabilities for after-service health insurance related to the regular budget and extrabudgetary funds was reflected in the financial statements for the biennium ended 31 December 2007 (see A/63/5 (Vol. I)). In addition, based on roll-forward calculations made by the consulting actuaries to 30 June 2008, $409.9 million in accrued liabilities relating to peacekeeping operations was reflected in the financial statements for peacekeeping operations for the fiscal year ended 30 June 2008 (see A/63/5 (Vol. II)).

24. In its resolution 61/264, the General Assembly, having considered the report of the Secretary-General (A/61/730) and of the Advisory Committee on Administrative and Budgetary Questions (A/61/791), approved the establishment of an independent segregated special account to record after-service health insurance liabilities and account for related financial transactions, and also approved the changes in after-service health insurance provisions for new staff members recruited on or after 1 July 2007. In the same resolution, the Assembly noted the growing costs of the programme and of the funding proposals made by the Secretary-General in his report. The Assembly requested the Secretary-General to validate the accrued liabilities by using current data and applying the actuarial methodology prescribed by the International Public Sector Accounting Standards (IPSAS), and to submit to the Assembly at its sixty-third session a detailed report, with figures audited by the Board of Auditors, on the outcome of the validation and status of the liabilities and with additional information on financing options. The Assembly also requested that the Secretary-General report on measures aimed at reducing the Organization's costs related to health-care plans and provide comprehensive information and analyses based, inter alia, on the results of the actuarial valuation of the after-service health insurance programme as at 31 December 2007 with respect to funding options differentiated by funding source, and to also provide investment strategies with respect to a reserve fund. In view of the comprehensive nature of those requests and the complexity of the underlying elements, the requested report was delayed until the sixty-fourth session in order that the Secretariat might review the various components of the liability for after-service health insurance and evaluate strategies

for alternative funding and cost containment. The present report provides, for consideration by the Assembly, the additional information requested in resolution 61/264. The Assembly is requested to approve the updated recommendations to begin funding the United Nations liability for after-service health insurance benefits.

III. Updated and validated valuation of after-service health insurance liabilities

25. The value of future after-service health insurance benefits is determined by professional actuaries, taking into account multiple factors, including life expectancy and forecasted escalation in medical costs. The future benefits are then discounted back to today's values by using an appropriate discount rate, and the resulting amount (which is the present value of future benefits) is shown as an accrued liability in the United Nations audited financial statements. The Secretary-General reported that accrued liabilities as at 31 December 2005 for the United Nations after-service health insurance benefits across all funding sources amounted to $2,072.8 million (see A/61/730). The updated actuarial value of those liabilities as at 31 December 2007 was $2,430.9 million. Those values represent the Organization's net liability after offsetting anticipated retiree contributions of $606.2 million and $722.7 million, respectively, as at 31 December 2005 and 31 December 2007. Both valuations were independently determined by a professional actuarial firm using the "projected unit credit" method for valuing pension and after-service benefits, which is the actuarial methodology prescribed by IPSAS.

26. In accordance with General Assembly resolutions 61/264 and 60/255, a special account was set up to record after-service health insurance transactions and the related liabilities. As a result of the allocation of the liability across funding sources, a total of $2,041.3 million ($1,821.4 million attributable to the regular budget and $219.9 million related to extrabudgetary funds) was reported in a new financial statement for the biennium ended 31 December 2007 (see A/63/5 (Vol. I), statement X). The liability related to peacekeeping funds of $389.6 million as at 31 December 2007 was estimated by the consulting actuaries to be $409.9 million when rolled forward to 30 June 2008 (see A/63/5 (Vol. II), statement XXIII). The figure related to peacekeeping operations for the fiscal year ended 30 June 2009 is $452.3 million.

27. In accordance with General Assembly resolution 61/264, the Board of Auditors, as part of its audit of the financial statements for the period ended 31 December 2007, validated the after-service health insurance liabilities disclosed therein. The liabilities related to the peacekeeping activities were validated as part of the audit of statements for the fiscal year ended 30 June 2008, and the updated values will also be part of the audit of the peacekeeping financial statements for the year ended 30 June 2009. As a result of their audits, the Board validated and confirmed the liabilities and their presentation in the financial statements.

28. A comparison of the components of the accrued after-service health insurance liability as at 31 December 2005 and December 2007 for all sources of funds is as follows:

(Thousands of United States dollars)

	Accrued liability, December 2005			*Accrued liability, December 2007*		
	Gross liability	*Retirees' share*	*Organization's share*	*Gross liability*	*Retirees' share*	*Organization's share*
Current retirees	1 288 307	299 176	989 131	1 666 858	388 129	1 278 729
Active employees currently eligible to retire	634 401	141 494	492 907	634 022	143 341	490 681
Active employees not yet eligible to retire	756 289	165 498	590 791	852 733	191 273	661 460
Total	**2 678 997**	**606 168**	**2 072 829**	**3 153 613**	**722 743**	**2 430 870**

The overall increase in liability from 2005 to 2007 is about 17 per cent, reflecting an update of census data, changes in medical cost trends and updates to demographic assumptions to align with recent changes made in mortality and other assumptions by the United Nations Joint Staff Pension Fund (UNJSPF). The discount rate used to determine the present value of the future after-service health insurance liabilities was not changed from the 5.5 per cent used for 2005, as this rate was in general alignment with benchmark indices and also provided consistency and comparability with the prior liability valuation. As a part of the validation of the after-service health insurance liability, the Board of Auditors noted the use of the discount rate and indicated that the choice was in line with the principle of prudence specified in note 2 (a) (ii) to the financial statements and also enabled the liability to be more easily compared over time (A/63/5 (Vol. I) chap. II, para. 120).

29. The valuation of after-service health insurance liabilities is very sensitive to changes in the discount rate. For example, a 1 per cent decrease in the discount rate would increase the valuation of the liability by as much as 19 per cent, increasing the $2,430.9 million liability to almost $2,900 million. Similarly a 1 per cent increase in the discount rate would decrease the liability by 15 per cent, to about $2,065 million. The International Public Sector Accounting Standards require the discounting of post-employment benefit obligations through the use of discount rates based on Government and/or corporate bonds. The United Nations has historically based the discount rate on high-level corporate bonds. Corporate bond rates can, however, be fairly volatile, which can result in considerable swings in valuation. Government bond rates tend to be lower than corporate bond rates; therefore, the application of a discount rate based on Government bond rates would result in a significantly higher valuation of the after-service health insurance liability, resulting in a larger impact on the financial statements of the Organization. Given the current volatility in financial markets and the potential impact the selection of a discount rate can have on the valuation and comparability of the liability, arrangements are being made to determine whether the UNJSPF Committee of Actuaries, which consists of a number of eminent actuaries, can, in consultation with the UNJSPF Investment Management Service, validate the actuarial calculations and assumptions used to determine future after-service health insurance liability.

30. As health insurance costs continue to rise rapidly throughout the world, generally growing at rates far exceeding the rate of general inflation, so do the costs of providing health insurance benefits for active and retired staff. This trend is

expected to continue in the future, fuelled by advances in medical technology and prescription drugs and increases in utilization resulting from improved life expectancy. In the case of the United Nations, this trend is accentuated owing to the demographic composition of the insured group of active and retired staff and because the population of after-service health insurance participants will continue to expand. (Over 45 per cent of current active staff will reach at least early retirement age within the next 10 years provided they remain in service.) In addition, the recent human resources reform initiative to harmonize contracts resulted in the conversion of more than 5,500 staff with appointments of limited duration and no entitlement to after-service health insurance to fixed-term contracts with potential entitlement to the benefit. Past service under appointments of limited duration will not count towards the benefit, but all service after the conversion date will be considered for eligibility. While the ultimate impact of this initiative on the insurance liability will depend on the demographics of this group and their separation patterns, it is broadly estimated that the related increase in the accrued after-service health insurance liability will be about $18.5 million per year of completed service under the new contracts.

31. Unless funding of the after-service health insurance liability is initiated with the related funds actively invested, the annual cash requirements for the benefit will continue to increase exponentially, putting an ever-increasing strain on future budgets. In view of the anticipated growth in expenditure flows in upcoming bienniums, the Board of Auditors emphasized the need for the United Nations to adopt a funding plan related to after-service health insurance benefits. The Board accordingly included a recommendation that the Organization adopt a funding strategy for its end-of-service and post-retirement liabilities (see A/63/5 (Vol. I), chap. II, para. 67).

32. The after-service health insurance entitlement is an important contractual obligation that is part of the overall compensation package provided to staff. In order to ensure the financial viability of the programme, costs need to be managed prudently through a combination of cost-containment, cost-sharing and funding initiatives. Cost-containment and cost-sharing measures taken and in the process of being taken by the Organization are outlined in section IV below. Alternative funding strategies are described in section VI. It is only through the implementation of a long-term funding strategy and the active investment of the related funds that the benefit obligations of the programme can be met in a systematic and controlled manner over the long term.

IV. Measures aimed at reducing the Organization's costs related to health plans and after-service health insurance

33. Cost containment is at the centre of the United Nations concerns in the context of maintaining proper health insurance coverage for staff and retirees while minimizing the financial impact to the Organization in an environment that has over the past 10 years recorded medical cost increases around the world at rates considerably higher than general inflation. Health insurance costs are controlled through the manner in which health insurance programmes are structured and through the ongoing review of provisions and benefit offerings of the various plans included in the programmes. Reviews of benefit provisions take into consideration

that the comparator civil service pays between 72 per cent and 75 per cent of the average premium for health insurance benefits, whereas the highest overall cost-sharing scheme under the United Nations plans provides for the Organization to pay for 66.67 per cent of health-care costs. While recent reviews have confirmed that the United Nations health insurance schemes continue to be in line with programmes offered by other large organizations and Government entities in terms of the health insurance protection offered and in terms of the pattern of health claims reimbursed, a number of changes have been made in the past several years to update plan provisions and contain costs. In accordance with the request made in General Assembly resolution 61/264, a general description of the cost savings derived from the structure of the programmes and an outline of some of the cost-containment initiatives undertaken within the past few years are provided below.

34. *Self-insured plans*. As noted in the previous report (A/61/730), the United Nations health benefit programmes are not insured, but are rather self-funded, which means that claims are funded directly through premium collections shared by the staff, retirees and the Organization in accordance with cost-sharing ratios approved by the General Assembly. By virtue of being self-funded, the Organization benefits from more favourable cash flows and avoids the costs associated with insurer overheads and profit margins. To illustrate, in the case of the United Nations plans based in the United States of America, between 4 per cent and 6 per cent of total plan costs relate to the administrative fees of third-party administrators. By comparison, a recent report[1] on medical cost trends in the United States indicates that 13 per cent of average health insurance premiums pay for the health insurer's expenses. Using this as an indicator, the combined annual cost savings associated with the self-funded structure of the United Nations plans that offer coverage within the United States can be estimated at over $11 million per year for the United Nations and its plan participants. Although it is not possible to estimate the savings related to plans outside the United States because similar indicators are not available, self-funded plans are recognized to have lower overall costs than insured plans.

35. *Third-party administrator arrangements*. While the health benefit programmes are self-funded, the United Nations has in general engaged outside companies as third-party administrators for the overall administration of the various medical and dental plans and for the adjudication of claims. The administrators are selected on the basis of the extent of their networks and the associated discounts, their capacity to adjudicate global claims and the level and quality of services they provide. As an example, the two administrators of the health insurance plans available for staff at United Nations Headquarters have broad-based networks in the United States that provide discounts averaging 50 to 54 per cent of medical costs, representing total combined plan savings (i.e. for the United Nations and its plan participants) of about $65 million during the 12-month period from March 2008 to February 2009. A change in the medical insurance platform arrangements made with one of the third-party administrators for a United States-based medical plan in 2009 is expected to reduce future medical claim costs by an additional $2 million per year as a result of the application of more favourable discount rates.

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[1] PricewaterhouseCoopers, Health Research Institute, *Behind the Numbers: Medical Cost Trends for 2009* (June 2008).

36. Discounts, while available, are not as significant or readily quantifiable in health insurance programmes providing coverage outside the United States. Aside from providing savings through network and other discounts, however, the use of professionals in the adjudication of health claims also ensures the confidentiality of claims information and the efficient delivery of coverage and payments to providers, and offers benefits associated with the advanced computer technology developed and utilized by the administrators, which includes fraud-detection capability. In view of these advantages and the potential savings that are expected to be realized as a result of more rigorous and standardized claims processing, the United Nations in 2009 appointed a third-party administrator for the medical insurance plan for locally recruited staff at designated duty stations away from Headquarters. The plan, which covers over 16,600 staff and retirees (plus dependants), has been administered internally by United Nations staff. The multi-phased transition to a third-party administrator for claims adjudication and related administrative services was scheduled to begin in September 2009 and to be completed in the first quarter of 2010.

37. Where third-party administrators are not utilized, such as in Geneva, the United Nations together with three other self-insured plans of Geneva-based Organizations (the World Health Organization, the International Labour Organization/International Telecommunication Union and the European Organization for Nuclear Research), have negotiated agreements with large health-care providers in the Geneva region. For the period 2008-2009, such negotiations have made it possible to contain annual health cost increases to below 2 per cent, which is very favourable considering that the current consumer price index increase is over 2 per cent and the 10-year average medical inflation rate recorded for the region was 5 per cent. The related annual cost savings for 2008 and 2009 are estimated at $352,000. The United Nations Office at Geneva endeavours to continuously expand the network of medical service providers with such agreements, including hospitals and clinics, pharmacies, laboratories, dispensaries, radiology centres and convalescence and rehabilitation centres.

38. Aside from the overall administrative structure of the United Nations health insurance programmes as noted above, the cost of those programmes to the Organization is also dependent on: (a) the number of individuals who are and will be covered by the programmes as determined by eligibility provisions; (b) the level of cost-sharing between participants and the Organization; (c) the extent of coordination of benefits between the United Nations plans and other plans, including national health insurance plans; and (d) the overall health of participants. Initiatives in each of those areas in the period 2007-2009, as briefly described below, when added to the change in insurance platform mentioned in paragraph 35, are projected to result in combined estimated annual plan savings of between $6 million and $10 million per year and contain the growth in after-service health insurance liabilities. The following initiatives have been undertaken since 2007:

(a) Eligibility provisions: In accordance with General Assembly resolution 61/264, eligibility requirements for after-service health insurance were tightened for all newly recruited staff and their dependants effective 1 July 2007 to require 10 years as opposed to 5 years of contributory service. These more stringent eligibility provisions will reduce the number of individuals who will ultimately be covered under the after-service health insurance programme, thereby containing the growth in costs. The impact on costs will depend on future hiring and retirement

patterns. On the basis of current staffing patterns, however, it is estimated that this change will contain the growth in after-service health insurance liabilities by about $104 million beginning in 2012;

(b) Cost-sharing:

(i) Pursuant to General Assembly resolution 61/264, the contribution amount for after-service health insurance benefits for staff recruited on or after 1 July 2007 was changed to be based on the application of a theoretical pension of a minimum of 25 years of service as the basis for assessing retiree contributions as opposed to using the actual number of years of service when less than 25. While difficult to project the related future savings, this change increases the contribution levels of staff who retire with less than 25 years of service and thereby reduces the Organization's share of after-service health insurance costs for those future retirees;

(ii) Effective 1 July 2008 and 1 July 2009, increases were made in co-payment, co-insurance and deductible provisions for the United Nations Headquarters medical plans to update those provisions. The related plan savings are estimated at $3 million per year;

(c) Coordination of benefits: The United Nations health insurance plans have standard coordination-of-benefit provisions that follow insurance industry methodologies for determining which insurance plan pays first when an individual is covered under a United Nations plan and another entity's health insurance plan and for ensuring that total benefit payments do not exceed 100 per cent of the total expenses incurred by the participant. In the case of retirees, the United Nations plans act as a secondary insurer when retirees join available national health insurance schemes, so retirees are encouraged to enrol in such schemes to the extent that they are eligible. Enhanced coordination of this nature is being explored, as it has the potential to ameliorate costs;

(d) Participant health: Disease management and wellness initiatives were incorporated into the United Nations health insurance plans based in the United States from December 2008. Those programmes aim to reduce the cost of health insurance by preventing or reducing the incidence of disease and by ensuring that the most effective approach to disease management is followed. While it is not possible to eliminate the occurrence of disease, wellness programmes seek to reduce the incidence of preventable conditions that are known precursors of more formidable and expensive medical conditions. In addition, disease management programmes seek to prevent such chronic diseases as asthma and congestive heart failure from degenerating and incurring ever-higher costs. These types of health management programmes, once fully matured, are reported to generate savings of between 2.5 per cent and 5.0 per cent of health costs for both active and retired staff, which translates to potential annual savings of between $3 million and $6 million to the United Nations and its active and retired plan participants, with initial cost reductions for the first year of implementation estimated at about $1 million. While similar programmes are not currently available outside the United States, preventive actions have been incorporated in a number of health insurance programmes where cost benefits were projected.

V. Pay-as-you-go financing versus full or partial funding

39. Like salaries and pensions, after-service health insurance benefits are earned during an employee's working years. Unlike salaries and pensions, however, after-service health insurance benefits are not budgeted for in the year in which they are earned but are rather funded in the year in which the benefits are used by retirees. This financing approach is referred to as "pay as you go" because sufficient funds are provided to cover only current-year costs without consideration of accumulated liabilities or future costs. This financing arrangement, in effect, provides for the funding of current costs without the accumulation of a reserve.

40. As has been the case for other sponsors of after-service health insurance programmes, the United Nations has been using the pay-as-you-go approach since the inception of the after-service health insurance programme. For many years, the cost of health care for retirees was a relatively small portion of annual expenditures, and the pay-as-you-go funding strategy, with costs borne entirely by the regular budget, created no fiscal hardship. In recent years, however, the significant increases in health-care costs, along with the upward trend in life expectancy and the growth in the retiree population covered by after-service health insurance, have resulted in sizeable pay-as-you-go costs, which are expected to continue to increase in the years ahead, making it necessary to review the ongoing viability of this financing approach and consider potential alternatives.

41. The one advantage to pay-as-you-go financing of retiree health benefits is that it is less costly in the short term. In the longer term, however, partial or full funding of the benefits as they accrue is more economical because investment earnings serve to reduce budgetary requirements. Each year of funding immediately reduces the long-term unfunded liability, and, with active investment, the returns ultimately pay for a significant portion of retiree health-care costs. For example, the accrued liability of $2.4 billion as at 31 December 2007 could be satisfied by current budgeted contributions of $1.8 billion, assuming investment returns similar to those historically achieved by the United Nations Joint Staff Pension Fund. This is because the investment income becomes another funding source for the benefits, replacing contributions that would otherwise be required from future assessments on Member States.

42. While advantageous in the short term, pay-as-you-go financing has several disadvantages. One considerable disadvantage is that budgetary requirements increase rapidly over time as more and more staff retire and live longer and as medical inflation continues to increase at rates considerably higher than general inflation. In addition, as this approach does not fund future liabilities, the unfunded liabilities reflected on the Organization's financial statements continue to increase rapidly. As a result, the 2008-2009 biennial budget of $102.1 million for pay-as-you-go costs for all funding sources is projected to increase to over $600 million by the biennium 2036-2037, with over $11.0 billion in unfunded liabilities projected to be reflected in the United Nations financial statements by 31 December 2037. These projections in pay-as-you-go costs and unfunded liabilities are shown in figures I and II below.

Figure I
Thirty-year projection of pay-as-you-go costs

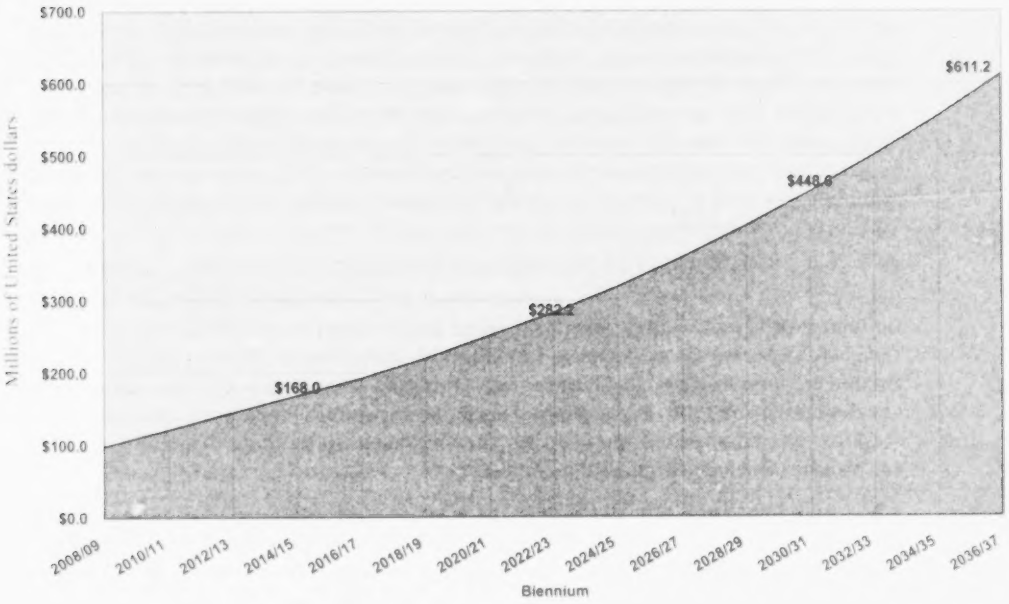
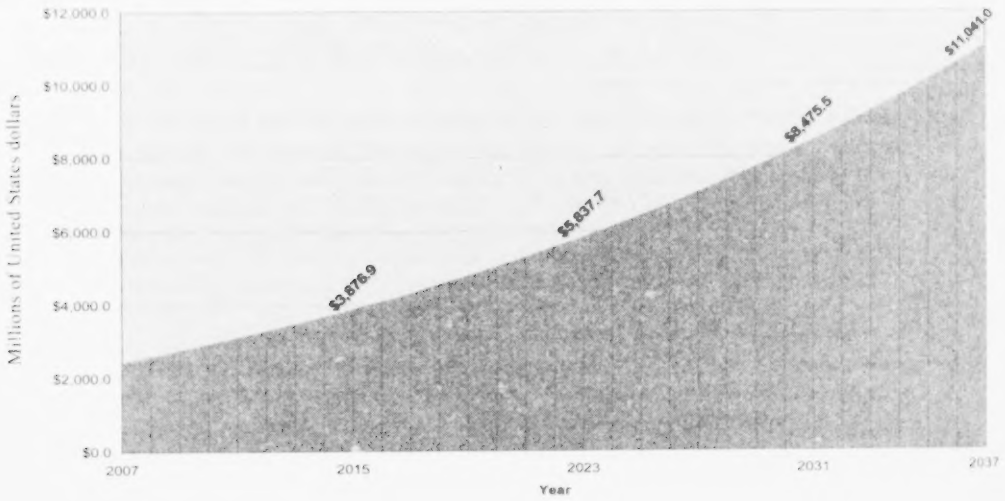


Figure II
Thirty-year projection of accrued after-service health insurance liability



43. The pay-as-you-go approach also results in a misalignment of costs and programme activities, as retiree benefit costs are shifted to future-year assessments on Member States for expenses classified as "special expenses" rather than being included as common staff costs during the working lives of staff members. Such special expenses do not relate to current operations at the time the payments are made since they represent benefits for former staff who rendered their services in prior years under previous budgets. This presents a particularly challenging financing issue for pay-as-you-go requirements related to staff who retired from extrabudgetary or peacekeeping activities that have since been discontinued, as in such cases the cost for retirees must either be covered under unrelated current projects and programmes or by the regular budget. This misalignment of costs would be obviated if after-service health insurance benefits were funded in the same way as pension benefits.

44. As is evident in the case of the United Nations, the pay-as-you-go financing approach has also led to the accumulation of significantly large and growing unfunded liabilities to pay for future retiree health benefits that have been earned in the past. These trends are expected to continue in the future, making pay-as-you-go financing increasingly difficult to sustain. In recognition of the anticipated accelerated growth in expenditure flows in upcoming bienniums, the Board of Auditors has emphasized the need for the Organization to adopt a funding strategy for its after-service health insurance benefits.

45. As noted above, continuation of the pay-as-you-go approach to funding retiree health benefits is problematic for a number of reasons. The alternative — partially or fully funding these benefits as they accrue — avoids or mitigates these problems, resulting in the following:

(a) Both immediate and future costs are addressed;

(b) The alignment of costs and programme activities is enhanced so that the costs of the benefits are incurred under the appropriate budget;

(c) Long-term contribution requirements by Member States are reduced as investment earnings begin to supplement budgets to fund a growing and ultimately significant portion of annual benefits;

(d) The growth of unfunded post-retirement health benefit obligations is contained from becoming an ever-greater and more significant liability to the United Nations.

46. The challenges associated with funding the large amount of liabilities that have accrued while also funding current service-related accruals are considerable, and will become exponentially greater if ignored. Alternative funding strategies, taking into consideration the availability of existing resources, the different career patterns of staff who work for different fund types and the overall resource constraints of the United Nations are noted below.

VI. Funding strategies for after-service health insurance benefits

47. Retiring staff, regardless of funding source, have the option to elect continuation of health insurance coverage through after-service health insurance provided they meet the eligibility criteria. The total of $2,430.9 million in accrued after-service health insurance liabilities as at 31 December 2007, therefore, relates to after-service health insurance benefits that have accrued from all sources of funding. However, the full cost of after-service health insurance benefits has until recently fallen entirely on the regular budget. While this could be accommodated when the retiree population and related benefit costs were relatively minor, it is increasingly difficult to sustain given the increased significance of after-service health insurance costs related to extrabudgetary funds and peacekeeping operations and expected further increases based on additional recruitments related to the expansion of peacekeeping activities.

48. As a part of the 2007 valuation, the actuary was requested to allocate the after-service health insurance liability between the regular budget, extrabudgetary funds and peacekeeping operations to facilitate additional analyses and to appropriately reflect the liabilities in the relevant financial statements. The results of this allocation are as follows:

Accrued after-service health insurance as at 31 December 2007
(Amounts in millions of United States dollars)

	Regular budget		*Extrabudgetary*		*Peacekeeping*		*Total*	
	Number	*Amount*	*Number*	*Amount*	*Number*	*Amount*	*Number*	*Amount*
Current retirees	6 175	984.8	642	102.2	1 202	191.7	8 019	1 278.7
Active staff								
Eligible to retire	1 710	391.3	207	39.9	405	59.5	2 322	490.7
Not yet eligible to retire	7 722	445.3	2 421	77.8	6 607	138.4	16 750	661.5
Subtotal, active staff	**9 432**	**836.6**	**2 628**	**117.7**	**7 012**	**197.9**	**19 072**	**1 152.2**
Total	**15 607**	**1 821.4**	**3 270**	**219.9**	**8 214**	**389.6**	**27 091**	**2 430.9**

49. As would be expected, the regular budget represents the largest single component of after-service health insurance liabilities, as it includes the largest number of retirees and active staff. In order to analyse this further, the demographics of the active staff participating in the United Nations health insurance programmes was also reviewed. It has been determined that there are different demographic patterns for the staff funded by extrabudgetary and peacekeeping funds compared to the staff funded by the regular budget, as shown in the following table:

	Demographics of active staff participating in United Nations health insurance plans			
	Regular budget	*Extrabudgetary*	*Peacekeeping*	*Total*
Number of active staff	9 432	2 628	7 012	19 072
Average age	45.6	42.1	42.2	43.9
Percentage younger than 45	46	63	61	54
Years of service				
Average	11.5	6.6	6.5	9.0
Percentage with less than 5 years	35	58	45	42
Eligible to retire (percentage)				
Currently eligible	18	8	6	12
Additional in 5 years	20	15	17	18

50. The census data summarized above indicates that the demographics of staff participating in the United Nations health insurance programmes are fairly comparable for staff funded by extrabudgetary and peacekeeping funds. Staff under the regular budget, however, are generally older and have, on average, rendered longer periods of service to the Organization. The data further show that 38 per cent of regular budget staff and 23 per cent of staff working for other funds are either currently eligible to retire with after-service health insurance benefits or will be eligible within the next five years, assuming they continue their service with the Organization. This indicates that there will be a progressively accelerated rate of increase in the roster of retirees enrolled in the after-service health insurance programme with a concomitant increase in cash requirements needed to cover the cost of health insurance benefits. Such increases are anticipated across all funding sources but are expected to be particularly evident for staff under the regular budget.

Financing without building up a reserve

51. Under the pay-as-you-go approach, the United Nations pays for its share of health insurance premiums for retirees during the year in which the coverage is provided. Under this approach, funds are not set aside to address accumulated or future costs, so a reserve is not built up. This financing methodology can either be followed by separately budgeting the related annual costs as the United Nations has done up to the present or by applying a charge against salary costs to generate the required funds.

52. Historically, all pay-as-you-go costs for after-service health insurance benefits, irrespective of the fund under which staff retired, were budgeted under the special expenses section of the regular budget. Since the biennium 2006-2007, those costs have been funded partially under special expenses section and partially under the support account for peacekeeping operations. While a viable mechanism is not available to precisely determine the funds under which retirees worked during their active service, a review of United Nations staff who retired and elected after-service health insurance benefits within the past 10 years indicates that about 15 per cent worked under peacekeeping funds, about 8 per cent under extrabudgetary funds and the remaining 77 per cent under the regular budget. Given the increasing significance of each of the components, the 2010-2011 biennial budget proposals distributed after-service health insurance pay-as-you-go costs across all three

funding sources, with $105.2 million (after recosting) included under the regular budget and an additional $8.8 million and $16.4 million, respectively, to be provided from extrabudgetary funds and peacekeeping operations.

53. As an alternative to having pay-as-you-go costs covered under the special expenses section of the regular budget and under the support accounts for extrabudgetary funds and peacekeeping operations, a charge could be applied against the cost of salaries of active staff members across all budgets. Using the allocations noted in paragraph 52, a charge of about 5.6 per cent would be required against regular budget salary costs, about 1.2 per cent against extrabudgetary salary costs and about 1.5 per cent against peacekeeping salary costs to generate sufficient funds for pay-as-you-go requirements. It should be noted, however, that this financing option would require periodic review of the adequacy of the percentage charged against each funding source to ensure that the rate charged would continue to generate adequate funds to meet the pay-as-you-go costs. As such costs can be expected to increase faster than the rate of salary increases, it can be anticipated that the rate applied against salary costs would need to be increased accordingly on an ongoing basis.

54. While applying charges against salary costs offers an alternative funding mechanism for pay-as-you-go costs, this does not eliminate or mitigate any of the problems noted under section V above related to pay-as-you-go financing. As such, and given the advantages associated with the funding model described in section V, the Secretary-General recommends the adoption of a funding policy for after-service health insurance benefits with the ultimate goal of achieving full funding of those benefits.

Partial and full funding options

55. The stratification of liabilities noted in paragraph 48 above, combined with the demographics of the underlying population of active staff in each group as shown in paragraph 49, enables the development of potentially different funding strategies and/or different rates chargeable against salary costs for the three different sources of funds as proposed in the various funding options outlined below. The overall goal of the funding options is aimed at: (a) stemming the increase in unfunded liabilities by partially or fully funding the annual service cost liabilities being accrued as staff members render service; (b) meeting annual benefit cost requirements of current retirees; and (c) progressively funding the $2,430.9 million in unfunded legacy liabilities that have resulted from the pay-as-you-go financing of the past. In the alternatives presented below, consideration has been given to the projected increases related to changes in the present value, the stratification of the liabilities, the fact that total claims are averaged across active and retired participants and the demographic differences identified between the active staff working under the three funding sources.

Funding alternative 1

56. In the first funding alternative different funding strategies are applied to various components of the accrued liability to arrive at differentiated funding goals over a 30-year period for regular budget, extrabudgetary and peacekeeping funds, taking into account apparent differences in the career patterns of staff. This structure sets an after-service health insurance liability funding goal of 75 per cent for the

regular budget, 60 per cent for extrabudgetary funds and 65 per cent for peacekeeping funds to arrive at overall funding of about 70 per cent. While the Secretary-General's ultimate goal is to arrive at full funding of the liabilities, this approach sets the initial funding targets below 100 per cent in consideration of current market volatility and its potential impact on future discount rates, liability valuations and investment returns, and in recognition of differences in the election for coverage under after-service health insurance by staff who retire under different funding sources.

57. The funding requirements for the biennium 2010-2011 under this funding alternative are projected to be about $402.7 million, chargeable as common staff costs as follows:

Alternative 1 funding option: indicative amounts, 2010-2011
(Amounts in millions of United States dollars)

	Regular budget		*Extrabudgetary*		*Peacekeeping*		*Total*	
	Amount	*Percentage of salary cost*	*Amount*	*Percentage of salary cost*	*Amount*	*Percentage of salary cost*	*Amount*	*Percentage of salary cost*
Charge against salary costs	299.8	16.0	41.7	6.0	61.2	5.5	402.7	11.0

58. The rates chargeable against net base salary costs as noted above are expected to be reduced as assets accumulate and investment earnings begin to fund a portion of the accrued liabilities and annual benefit costs of retirees. The funding in excess of pay-as-you-go requirements generated under this alternative and the related investment income will immediately reduce the unfunded liability. Assuming that investment returns are comparable to those historically achieved by UNJSPF and that actual retirement patterns and medical trend rates align with actuarial assumptions, it is anticipated that the contribution requirements under this alternative, while initially considerably higher than pay-as-you-go costs, will be less than projected pay-as-you-go costs after about seven bienniums. Periodic adjustment of the rates applied against salary costs would need to be made to ensure that the amounts required to achieve the funding goals noted in paragraph 56 above are met.

59. This approach is presented as a funding alternative because it is actuarially sound while being flexible and providing for predictability of annual contributions and the accumulation of assets to enable partial funding of accrued liabilities from projected investment returns, and also providing for payment of benefits to current plan participants. It has a somewhat complex structure, however, requiring periodic review by the actuary to ensure that the underlying funding objectives are being achieved. In the short to medium term it will require biennial budgets that are triple the pay-as-you-go level, with requirements after about seven bienniums dropping below the pay-as-you-go requirements from that time forward.

Funding alternative 2

60. The second alternative is a simpler approach aimed at gradually attaining partial funding by simply doubling the pay-as-you-go requirements. In this way, half of each year's contributions are utilized for the payment of current retiree health benefits, and the balance is utilized to fund a portion of accrued liabilities.

61. Under this alternative, it is proposed that pay-as-you-go requirements for current retirees continue to be funded under the proposed programme budget for the biennium 2010-2011 under the special expenses section of the budget and under the support accounts for extrabudgetary funds and peacekeeping operations. In addition, it is proposed that charges be made against the salary costs of the active staff under each fund as common staff costs to yield amounts that, when added to the special expenses and support account components, result in double the pay-as-you-go costs. On this basis, the overall funding requirements for the biennium 2010-2011 are projected to be about $260.8 million compared to projected pay-as-you-go costs of $130.4 million. The following table reflects these requirements:

Alternative 2 funding option: indicative amounts, 2010-2011
(Amounts in millions of United States dollars)

	Regular budget		*Extrabudgetary*		*Peacekeeping*		*Total*	
	Amount	*Percentage of salary cost*	*Amount*	*Percentage of salary cost*	*Amount*	*Percentage of salary cost*	*Amount*	*Percentage of salary cost*
Special expenses and support account	105.2		8.8		16.4		130.4	
Charges against salary costs	105.2	5.6	8.8	1.2	16.4	1.5	130.4	3.5
Total	**210.4**		**17.6**		**32.8**		**260.8**	

62. As is the case for alternative 1, the additional contributions made in excess of annual pay-as-you-go requirements and the related investment earnings thereon serve to reduce the unfunded liability. Assuming that investment returns are comparable to those historically achieved by UNJSPF and that actual retirement patterns and medical trend rates align with actuarial assumptions, it is anticipated that the contribution requirements under this alternative, while initially double the pay-as-you-go costs, will be less than future pay-as-you-go costs at some time in the future, depending on the funding goal. Based on a goal of achieving a 25 per cent funding ratio after 30 years, it is projected that contribution requirements under this alternative would be less than pay-as-you-go requirements after about five bienniums. The rates applied against salary costs would need to be adjusted periodically to ensure that the contribution requirements and funding goal are met.

63. This approach is presented as an alternative because it is simple while also providing for predictability of annual contributions and the accumulation of assets so that part of the contribution requirements will be met from investment returns while also generating adequate funds for the payment of benefits to current plan participants. In the short term, the alternative will require biennial budgets that are double the pay-as-you-go level, with requirements dropping below projected pay-as-you-go requirements after about five bienniums under a 25 per cent funding strategy. Compared to the first alternative, this option is simpler and places less demand on biennial budgets in the short term. However, to attain higher levels of funding, additional years of the doubling of pay-as-you-go costs would be required, with the result that the resource requirements under this option would be higher than the projected requirements under alternative 1 after the biennium 2022-2023.

Funding alternative 3

64. The third alternative combines some of the elements of the other two alternatives while also making use of funds in existing reserves. This approach

immediately reduces the unfunded liability and provides assets for investment to enable partial funding by investment returns in the future, while also providing for systematic longer-term funding. The conceptual framework of this alternative is similar to that proposed by the Secretary-General in his prior report in that it includes a one-time funding component to provide an initial infusion of funds into an independently segregated after-service health insurance reserve fund to begin to meet long-term funding goals, plus systematic funding for the long term. Balances available in reserve funds and other possible funding sources were reviewed as an alternative to requesting a special assessment from Member States for this purpose.

65. The one-time initial infusion component of this strategy is $425.0 million, comprising:

(a) The transfer of $290.0 million from unencumbered balances and miscellaneous income from the financial period 2008/09 under peacekeeping operations;

(b) The transfer of $135.0 million from existing reserve funds as follows:

(i) $51.9 million from the compensation reserve fund;

(ii) $83.1 million from the medical and dental reserves.

66. The transfer of unencumbered balances and miscellaneous income from peacekeeping operations is proposed for application towards accrued after-service health insurance liabilities attributable to active peacekeeping staff and staff who have retired from peacekeeping funds. This transfer will reduce credits that would otherwise be applied against 2010/11 budget requirements.

67. The compensation reserve was originally established in 1985 to meet requirements under appendix D to the Staff Rules for staff financed by extrabudgetary funds. Beginning in 2001, similar provisions were initiated for peacekeeping accounts. The proposed transfer of $51.9 million is based on the contribution and interest-related balances attributable to these funding sources, and will not endanger those reserves.

68. The health insurance reserves are in place to protect against the risk of adverse claim fluctuations, to address the risk of catastrophic claims and, in the case of programmes outside the United States, to provide for currency fluctuations. The proposed transfers relate to investment income that has accumulated on the reserve funds of the plans administered by United Nations Headquarters and to investment and other income related to the medical insurance plan, and will be allocated across the three funding sources. Such transfers will not endanger those reserves.

69. In addition to the one-time funding proposed above, systematic funding for the long term aimed at attaining progressive levels of funding is proposed. This includes continuing with current financing for health benefit costs relating to current retirees, with amounts continuing to be appropriated under the special expenses section of the regular budget and under the support accounts for extrabudgetary funds and peacekeeping operations. In addition, it is proposed that a charge against net salary costs be established to partially fund the accrued liabilities. The combined total of these two elements for the biennium 2010-2011 is projected to be as follows:

Alternative 3 funding option: indicative amounts, 2010-2011

(Amounts in millions of United States dollars)

	Regular budget		*Extrabudgetary*		*Peacekeeping*		*Total*	
	Amount	*Percentage of salary costs*	*Amount*	*Percentage of salary costs*	*Amount*	*Percentage of salary costs*	*Amount*	*Percentage of salary costs*
Special expenses and support account	105.2		8.8		16.4		130.4	
Charge against salary costs	172.9	9.6	18.3	2.6	11.0	1.0	202.2	5.5
Total	**278.1**		**27.1**		**27.4**		**332.6**	

The special expenses and support account provisions are reflected in the 2010-2011 biennial budget proposal. The additional charges against salary costs will increase common staff costs for the related funds, with those amounts set aside to reduce the unfunded liability and increase the funding base to generate investment income.

70. The three potential after-service health insurance funding alternatives for the United Nations as described above are summarized in the following table:

(Millions of United States dollars, unless otherwise indicated)

	Alternative 1				*Alternative 2*				*Alternative 3*			
	Regular budget	*Extra-budgetary*	*Peace-keeping*	*Total*	*Regular budget*	*Extra-budgetary*	*Peace-keeping*	*Total*	*Regular budget*	*Extra-budgetary*	*Peace-keeping*	*Total*
30-year funding goal	75	60	65	70				25	75	60	65	70
One-time infusion									48.5	63.7	312.8	425.0
Charge against salary costs												
Percentage	16.0	6.0	5.5	11.0	5.6	1.2	1.5	3.5	9.6	2.6	1.0	5.5
Amount	299.8	41.7	61.2	402.7	105.2	8.8	16.4	130.4	172.9	18.3	11.0	202.2
2010-2011 pay-as-you-go budget proposal	105.2	8.8	16.4	130.4	105.2	8.8	16.4	130.4	105.2	8.8	16.4	130.4
Estimated additional 2010-2011 budgetary requirements	194.6	32.9	44.8	272.3	105.2	8.8	16.4	130.4	172.9	18.3	11.0	202.2
Estimated total 2010-2011 budgetary requirements	299.8	41.7	61.2	402.7	210.4	17.6	32.8	260.8	278.1	27.1	27.4	332.6
Short-term impact[a] (multiples of pay-as-you-go)	2.8	4.7	3.7	3.1	2.0	2.0	2.0	2.0	2.6	3.1	1.7	2.6
Cross-over biennium[b]				2024-2025				2020-2021				2024-2025
Long-term impact (multiples of pay-as-you-go after cross-over)				0.33				0.75				0.33
Complexity				Complex				Simple				Complex

[a] Impact on 2010-2011 biennium.

[b] Biennium during which contributions will be less than the pay-as-you-go costs projected for that time.

71. The third funding alternative is the recommended strategy, as the initial infusion of funds immediately reduces the unfunded liability and establishes a base on which to generate investment income. While initially maintaining the current funding provisions for current retirees, this option also provides for a charge against salary costs that relates directly to the accrual of after-service health insurance benefits for staff as they render service while recognizing the different career patterns of staff. Assuming transfer of the full $425 million proposed for the initial infusion, that investment returns on assets are comparable to those historically achieved by UNJSPF and that actual retirement patterns and medical trend rates align with actuarial assumptions, it is anticipated that the contribution requirements under this alternative, while initially higher than pay-as-you-go costs, can be reduced as earnings on investments begin to fund the costs, with the expectation that contribution requirements under this option will drop below projected pay-as-you-go costs in about seven bienniums. The funds accumulating under this option are expected to arrive at a funding ratio of about 70 per cent after 30 years. While structured to generate the same funding levels as alternative 1, this alternative will place less demand on future budgets than alternative 1 owing to the benefits derived from the initial infusion. It should be noted that the use of available balances has been successfully applied by some agencies, funds and programmes to partially fund their after-service health insurance liabilities. The partial funding of after-service health insurance liabilities through utilization of savings resulting from unencumbered balances and miscellaneous income from the financial period 2008/09 under peacekeeping operations will require obtaining specific approval for the suspension of regulation 5.3 of the Financial Regulations and Rules of the United Nations for that purpose.

72. Ongoing actuarial reviews will be required to determine to what extent additional funding may be required through special assessments, or through adjustments to the percentage chargeable against salary costs in order to attain the initial funding goals and subsequently maintain them and to ultimately achieve full funding of accrued after-service health insurance liabilities.

73. As noted above for each of the funding alternatives, the contribution levels required to reach the funding goals established for after-service health insurance liabilities is influenced by the level of investment income attained. Funds will be actively invested as described below so that the income derived from such investments will further fund after-service health insurance liabilities and thereby reduce the level of funding required through the Organization's contributions.

VII. Investment strategy for the after-service health insurance reserve

74. It is generally anticipated that the after-service health insurance reserve will be invested using an appropriately balanced portfolio of equities and debt instruments to prudently maximize long-term investment returns. Discussions have been held with the UNJSPF Investment Management Service to make use of its services to actively manage after-service health insurance assets. Upon the approval by the General Assembly to initiate the funding of after-service health insurance liabilities, further discussions will be held with the Investment Management Service to develop

a detailed investment strategy tailored to meet the longer term anticipated cash-flow requirements of the segregated after-service health insurance reserve fund.

75. As is the case for UNJSPF, the primary investment goal for the after-service health insurance reserve will be to ultimately meet or exceed future benefit obligations by investing in a well-diversified asset mix. Active management of the accumulated assets will be achieved through the diversification of investments by asset class, sector, industry, currency and geographic location within acceptable risk parameters to avoid undue losses.

76. The specifics of an investment strategy tailored for after-service health insurance will, however, be dependent upon the approved level of the initial infusion of funds, the periodic subsequent contributions and the level of periodic outflows needed to provide after-service health insurance benefits. It is anticipated that the investment policy will include a strategic asset allocation element that is appropriate for a reserve for retirement health benefits, with such allocations potentially adjusted as may be necessary to lower the exposure to systemic risk and increase diversification.

77. The strategic asset allocation will, therefore, be developed to be the optimal investment strategy intended to maximize the return on investment and, as such, will require review from time to time to ensure that it maximizes the likelihood of achieving the performance objective, with benchmarks utilized to measure the effectiveness of the overall investment strategy and to gauge performance at the asset class and other levels. Upon the approval by the General Assembly of a funding strategy for after-service health insurance and the agreement by UNJSPF to provide the required investment management services for the segregated after-service health insurance reserve fund, it is anticipated that the Investment Management Service will formulate investment strategies for a long-term investment horizon that would be expected to meet the overall performance objectives of an after-service health insurance reserve fund.

VIII. International Tribunal for the Former Yugoslavia

78. The accrued liabilities for after-service health insurance for the International Tribunal for the Former Yugoslavia amounted to $17.5 million as at 31 December 2005 (see A/61/730). The updated actuarial valuation as at 31 December 2007 indicates that the net accrued liability is estimated at $13.4 million, based on 153 active staff expected to retire with after-service health insurance benefits prior to the closing of the Tribunal and 6 current retirees. In accordance with General Assembly resolution 60/255, these liabilities have now been duly recognized and reflected in the Tribunal's financial statements for the biennium 2006-2007 and were audited and validated by the Board of Auditors.

79. Since the establishment of the Tribunal as a temporary body, the liabilities pertaining to after-service health insurance have been accruing, but no portion of the liability has been funded pending the establishment of a funding mechanism to be approved by the General Assembly. This contributed to a large degree to the concern noted by the Board of Auditors in its reports related to the financial statements for the bienniums 2004-2005 and 2006-2007 regarding the Tribunal's effective capacity to cover its liabilities for end-of-service and other post-employment liabilities (see A/61/5/Add.12 and A/63/5/Add.12), causing a related matter of emphasis to be noted in its audit opinion on the financial statements for the biennium ended

31 December 2007. In that light, and given the completion target date of 31 December 2011, immediate steps to fund the accrued liability and accrual for current service costs should be initiated. Based on an actuarial roll-forward, the accrued liabilities were valued at $15.1 million as at 31 December 2008. The proposal to the Assembly to approve the funding of the accrued liabilities and to appropriate an amount of $15.1 million in the context of the 2010-2011 budget of the Tribunal is included in section XI of the present report. Any shortfall in funding the liability should be included in the biennial performance report and considered as part of the closing costs of the Tribunal.

IX. International Criminal Tribunal for Rwanda

80. The accrued liabilities for after-service health insurance for the International Criminal Tribunal for Rwanda amounted to $24.7 million as at 31 December 2005. The updated actuarial valuation as at 31 December 2007 indicates that the net accrued liability is estimated at $27.5 million, based on 248 active staff expected to retire with after-service health insurance benefits prior to the closing of the Tribunal and 28 current retirees. In accordance with General Assembly resolution 60/255, these liabilities have now been duly recognized and reflected in the Tribunal's financial statements for the biennium 2006-2007 (see A/63/5/Add.11) and were audited and validated by the Board of Auditors.

81. Since the establishment of the Tribunal as a temporary body, the liabilities pertaining to after-service health insurance have been accruing, but no portion of the liability has been funded pending the establishment of a funding mechanism to be approved by the General Assembly. Without related funding, recognition of the accrued liabilities resulted in a negative fund balance to be reflected in the Tribunal's financial statements, causing the Board of Auditors to note a matter of emphasis in its audit opinion on the Tribunal's financial statements for the biennium ended 31 December 2007. In that light, and given the completion target date of 31 December 2011, immediate steps to fund the accrued liability should be initiated. Based on an actuarial roll-forward, the accrued liabilities were valued at $29.7 million as at 31 December 2008. The proposal to the Assembly to approve the funding of the accrued liabilities and to appropriate an amount of $29.7 million in the context of the 2010-2011 budget of the Tribunal is included in section XI of the present report. Any shortfall in funding the liability should be included in the biennial performance report and considered as part of the closing costs of the Tribunal.

X. Conclusions

82. In accordance with General Assembly resolution 61/264, accrued after-service health insurance liabilities of $2,041.3 million were reflected on the United Nations financial statements for the biennium 2006-2007 and an additional rolled-forward amount of $409.9 million was reflected in the financial statements for peacekeeping operations for the fiscal year ended 30 June 2008. The Board of Auditors has validated those liabilities and, given their significance and the anticipated growth in expenditure flows in upcoming bienniums, recommended that the Organization adopt a funding strategy for the liabilities. The Secretary-General concurs that it is necessary to begin putting funds aside on a regular basis in order to build a reserve

to enable related investment returns to fund a component of future contribution requirements, thereby reducing the burden on future budgets.

83. The present report provides the additional information and liability valuation update requested by the General Assembly in its resolution 61/264 and presents three potential strategies to fund a portion of the United Nations obligation to provide after-service health insurance benefits. Of the three alternatives described, the third is recommended for approval by the Assembly. That strategy does not change the overall approach defined in the prior reports of the Secretary-General, but does revise specific elements, taking into account resolution 61/264, the passage of time, the different career patterns of staff working under various funding sources and a change in available funding. The previously proposed charges against salary costs have accordingly been revised to 9.6 per cent for the regular budget, 2.6 per cent for extrabudgetary funds and 1.0 per cent for peacekeeping operations. Should the General Assembly approve the proposal to fund the United Nations liability from those charges on salary costs and from surpluses, Member States and donors would be required to pay more in assessed or voluntary contributions.

84. The present report provides updated values of the liabilities determined on the basis of the actuarial studies done as at 31 December 2007. As stated by the Secretary-General in his previous reports and reiterated herein, actuarial studies will have to be updated on an ongoing basis to refine annual funding requirements, taking into account funding levels achieved, and to reflect changes in membership, benefit entitlements and overall economic and medical cost trends. Funding thresholds, percentage of salary contributions and investment strategies will also require frequent review.

85. As noted above, the Secretary-General attaches a high degree of importance to the after-service health insurance programme as it provides a vital element of social security for retiring staff members. Given the size of the after-service health insurance liabilities, full funding of the accrued liabilities for the United Nations cannot be achieved in the short to intermediate term. As noted in annexes I and II, a number of United Nations entities have initiated the funding of their after-service health insurance liabilities through a variety of systematic and ad hoc funding methods appropriate for their situation. The Secretary-General recommends the adoption of a dedicated funding strategy for the United Nations that aims at progressively attaining increasing levels of funding to ultimately achieve full funding of accrued liabilities over the long term to ensure the financial viability of the after-service health insurance programme.

XI. Actions to be taken by the General Assembly

86. **The actions requested to be taken by the General Assembly to fund the presently accrued liability for after-service health insurance benefits of the United Nations, the International Tribunal for the Former Yugoslavia and the International Criminal Tribunal for Rwanda and to fund the annual incremental accrual for employees in the active service of those entities are as follows:**

(a) **Approve the funding of accrued after-service health insurance liabilities of the United Nations related to active and former staff under all funding sources with effect from 1 January 2010 and transfer such funds to the special account for the after-service health insurance reserve fund as follows:**

(i) **Initial funding of $290.0 million from the transfer of unencumbered balances from peacekeeping budgets for the 2008/09 financial period through the suspension of financial regulation 5.3 for this purpose;**

(ii) **Ongoing funding:**

a. **Continue biennial appropriations to cover the cost of subsidy payments in respect of current after-service health insurance participants who retired under the regular and peacekeeping budgets;**

b. **Establish charges equivalent to 9.6 per cent and 1.0 per cent to be applied respectively against the net base salary costs of staff under the regular budget and peacekeeping operations, as part of common staff costs;**

(b) **Take note of the Secretary-General's intention to fund a portion of the accrued after-service health insurance liabilities of the United Nations related to active and former staff of all funding sources with effect from 1 January 2010 and transfer such funds to the special account for the after-service health insurance reserve fund as follows:**

(i) **Initial funding of $135.0 million:**

a. **Transfer of $51.9 million from the compensation reserve funds;**

b. **Transfer of $83.1 million from the medical and dental reserve funds;**

(ii) **Ongoing funding:**

a. **Establish biennial appropriations to cover the cost of subsidy payments in respect of current after-service health insurance participants who retired under extrabudgetary funds;**

b. **Establish a charge equivalent to 2.6 per cent to be applied against the net base salary costs of staff financed under extrabudgetary funds and special accounts, as part of common staff costs;**

(c) **Approve funding of current and future after-service health insurance liabilities of the International Tribunal for the Former Yugoslavia with effect from 1 January 2010 as follows:**

(i) **Appropriate an amount of $15.1 million in the context of the 2010-2011 budget of the Tribunal to fund liabilities accrued as at 31 December 2008;**

(ii) **Approve funding of residual unfunded after-service health insurance liabilities, if any, as a part of the wind-up costs of the Tribunal;**

(d) **Approve funding of current and future after-service health insurance liabilities of the International Criminal Tribunal for Rwanda with effect from 1 January 2010 as follows:**

(i) **Appropriate an amount of $29.7 million in the context of the 2010-2011 budget of the Tribunal to fund liabilities accrued as at 31 December 2008;**

(ii) **Approve funding of residual unfunded after-service health insurance liabilities, if any, as a part of the wind-up costs of the Tribunal.**

Annex I

Comparative analysis of after-service health insurance liability for the United Nations system

(Millions of United States dollars)

Organization	Total liability 31 December			Funding available 31 December			Liability recorded on the balance sheet 31 December			Liability not yet recorded on the balance sheet 31 December			Date of latest actuarial valuation if not 31 December 2008	Pay-as-you-go current reserves
	2005[a]	2007	2008[b]	2005	2007	2008[b]	2005	2007	2008[b]	2005	2007	2008[b]		
UN[c]	2 073	2 431	2 596	—	—	—	—	2 431	2 596	2 073	—	—	31 December 2007	Yes
ICTR	24.7	27.5	29.7	—	—	—	—	27.5	29.7	24.7	—	—	31 December 2007	Yes
ICTY	17.5	13.4	15.1	—	—	—	—	13.4	15.1	17.5	—	—	31 December 2007	Yes
FAO	526	576.1	878	153	200.7	141	173	576.1	596	353	—	282[d]		No[d]
IAEA	93	207	225	—	—	—	—	—	—	93	207	225	27 April 2007	Yes
ICAO	36.2	55.2	46.8	—	—	—	—	—	—	36.2	55.2	46.8		Yes
IFAD	28	41	50	28	46	57	28	41	50	—	—	—	28 February 2009	Yes
ILO[e]	389	415	415	—	—	—	—	—	—	389	415.0	415.0	31 December 2007	Yes
IMO[f]	not applicable	22.1	22.7	—	—	—	—	—	—	—	—	—	1 November 2007	Yes
ITC	41.2	50.8	53.8	—	—	—	—	50.8	53.8	41.2	—	—	31 December 2007	Yes
ITU[g]	160.9	181.3	181.3	—	—	—	—	—	—	160.9	181.3	181.3	31 December 2007	Yes
PAHO[h]														
UNCC	2.9	4.4	4.6	—	—	—	—	4.4	4.6	2.9	—	—	31 December 2007	Yes
UNCCD	4.4	5.1	5.7	—	—	—	—	5.1	5.7	4.4	—	—	31 December 2007	Yes
UNDP	407	466	503	162	268	320	162	268	320	245	198.0	183.0	31 December 2007	Yes
UNEP	not applicable	38.1	43.7	—	—	—	not applicable	38.1	43.7	not applicable	—	—	31 December 2007	Yes
UNESCO	601	614	614[b]	—	30	—	—	—	—	601	614	614[b]	31 December 2007	
UNFCCC	10	13.9	16.5	—	—	—	—	13.9	16.5	10	—	—	31 December 2007	Yes
UNFPA	61.6	72.8	72.8	—	61.2	61.2	—	72.8	72.8	—	—	—	31 December 2007	Yes
UNHCR	269	308	307.9	—	—	—	—	308	307.9	—	—	—	31 December 2007	Yes
UNICEF	292	483	529	60	150	180				292	483	529	31 December 2007	Yes
UN-Habitat	not applicable	7.3	8.5				not applicable	7.3	8.5				31 December 2007	Yes
UNIDO	82.3	104.9	109.6							82.3	104.9	109.6	31 December 2007	Yes

Organization	Total liability, 31 December			Funding available, 31 December			Liability recorded on the balance sheet, 31 December			Liability not yet recorded on the balance sheet, 31 December			Date of latest actuarial valuation if not 31 December 2008	Pay-as-you-go current retirees
	2005[a]	2007	2008[b]	2005	2007	2008[b]	2005	2007	2008[b]	2005	2007	2008[b]		
UNITAR	1.9	2.4	2.7					2.4	2.7	1.9			31 December 2007	Yes
UNJSPF	not applicable	27.5	29.7				not applicable	27.5	29.7	not applicable			31 December 2007	Yes
UNODC	8.9	14.2	16.3					14.2	16.3	8.9			31 December 2007	Yes
UNOPS	41.7	6	6					6	6	41.7			31 December 2007	Yes
UNRWA[j]														
UNU	3.6	3.9	4.5					3.9	4.5	3.6			31 December 2007	Yes
WTO		3.15	3.15		[k]	[k]					3.15	3.15	31 December 2007	Yes
UPU	not applicable	6	6							not applicable	6.0	6.0	31 December 2007	
WFP	95	150.5	165.2	65	87.5	93.5	80	150.5	165.2	15			31 December 2007	No[l]
WHO	371	649	649	272	384	384	206	341	341	165	308	308.0	31 December 2007	
WIPO	54.12	74.11	73.87				18.32	33.75	36.77	35.80	40.36	37.10	November 2007	Yes
WMO	62.2	75	79.8	1.1	1	1.3				62.2	75.0	79.8	31 December 2007	Yes
Total	**5 758.1**	**7 149.7**	**7 765.0**	**741.1**	**1 228.4**	**1 268.0**	**667.3**	**4 436.7**	**4 722.5**	**5 090.8**	**2 713.0**	**3 042.5**		

[a] For FAO, 31 December 2006.

[b] For ILO, ITU, UNESCO, UNFPA, UNOPS, UPU and WHO, 31 December 2007.

[c] The United Nations has been paying for after-service health insurance liabilities on a pay-as-you-go basis. The General Assembly is being requested to approve an amount of $425.0 million for the initial funding of the accrued liability as well as a proposal for long-term funding arrangements.

[d] Liability not yet recorded on the balance sheet reflects use by FAO of the corridor method, as permitted under IPSAS 25, for deferring recognition of a portion of actuarial liabilities. Notes on the treatment of current retirees: FAO receives funding from member States for the following items: (i) current service cost of active staff members expected to benefit under the after-service health insurance plan (as determined by actuarial valuation); (ii) an additional appropriation of $14.2 million per biennium was made for 2004-2005, 2006-2007 and 2008-2009 as a contribution towards partial funding of the after-service health insurance past service liability (based on governing body resolution).

[e] ITU and ILO do the actuarial study every two years; data will next be available at the end of 2009.

[f] Data for 31 December 2008 are reported in the notes to the financial statements.

[g] PAHO expects to have an actuarial valuation as at 31 December 2008 completed sometime in 2009.

[h] The current policy of UNESCO is to carry out a full evaluation at the end of each biennium (next: 31 December 2009). UNESCO does not record the liability in the balance sheet but provides information in the notes to the financial statement.

[i] UNICEF Liability is reported in the notes to the financial statements.

[j] There is no provision in the financial statements of UNRWA, since the separation costs of international staff are borne by United Nations Secretariat.

[k] Provision for after-service health insurance of €400,000 for the World Trade Organization for the biennium 2010-2011 has been submitted for approval.

[l] Funds are set aside by WFP to fund these benefits.

Acronyms

UN	United Nations
ICTR	International Criminal Tribunal for Rwanda
ICTY	International Tribunal for the Former Yugoslavia
FAO	Food and Agriculture Organization of the United Nations
IAEA	International Atomic Energy Agency
ICAO	International Civil Aviation Organization
IFAD	International Fund for Agricultural Development
ILO	International Labour Organization
IMO	International Maritime Organization
IPSAS	International Public Sector Accounting Standards
ITC	International Trade Centre UNCTAD/WTO
ITU	International Telecommunication Union
PAHO	Pan American Health Organization
UNCC	United Nations Compensation Commission
UNCCD	United Nations Convention to Combat Desertification in Those Countries Experiencing Serious Drought and/or Desertification, Particularly in Africa
UNDP	United Nations Development Programme
UNEP	United Nations Environment Programme
UNESCO	United Nations Educational, Scientific and Cultural Organization
UNFCCC	United Nations Framework Convention on Climate Change
UNFPA	United Nations Population Fund
UNHCR	Office of the United Nations High Commissioner for Refugees
UNICEF	United Nations Children's Fund
UN-Habitat	United Nations Human Settlements Programme
UNIDO	United Nations Industrial Development Organization
UNITAR	United Nations Institute for Training and Research
UNJSPF	United Nations Joint Staff Pension Fund
UNODC	United Nations Office on Drugs and Crime
UNOPS	United Nations Office for Project Services
UNRWA	United Nations Relief and Works Agency for Palestine Refugees in the Near East
UNU	United Nations University

WTO	World Trade Organization
UPU	Universal Postal Union
WFP	World Food Programme
WHO	World Health Organization
WIPO	World Intellectual Property Organization
WMO	World Meteorological Organization

Annex II

Overview of liability recognition and funding initiatives undertaken by the United Nations system

United Nations agencies, funds, programmes and other organizations

1. The present annex provides an overview of the estimates and details pertaining to the recognition and funding of the accrued liability and current service costs for other United Nations programmes and organizations as at 31 December 2007. The data are based on information obtained from the respective organizations.

Food and Agriculture Organization of the United Nations

2. The actuarial valuation as at 31 December 2007 for the Food and Agriculture Organization of the United Nations (FAO) estimated an accrued past service liability of $576.1 million, of which $367.0 million related to retired staff members and $209.1 million related to active staff members. $200.8 million of the total liability was funded as at 31 December 2007 (using the market value of the investments), and the entire liability of $576.1 million was recorded in the financial statements of FAO as at 31 December 2007.

3. The principal assumptions used were a discount rate of 5.6 per cent, expected salary increases of 3.0 per cent, medical cost increases of 5.0 per cent for all future years and general inflation of 2.5 per cent. Between 1998 and 2006, FAO had accounted for the annual costs of employees in active service by accruing these costs, while accruing the prior service liability over a 30-year period. Effective 31 December 2007, FAO has accrued the entire liability. Consequently, as at 1 January 2008, FAO is recording expenses for both the current service cost and the interest cost associated with the increase in the present value of the liability owing to the passage of time.

4. Funding for the current service cost is provided in the biennial programme of work and budget. FAO is partially funding the accrued liability for prior service from any excess of investment income over the requirements for other schemes, such as the separation payments schemes and the staff compensation plan. The FAO Conference, recognizing that funding from excess investment income was insufficient to close the funding deficit, approved an additional biennial contribution from Member States of $14 million, starting with the 2004-2005 biennium. Recognizing, however, that this additional contribution is still insufficient to achieve full funding of the past service liability over the original amortization period of 30 years, the amounts to be approved for future funding will need to be reviewed in subsequent bienniums.

International Atomic Energy Agency

5. The International Atomic Energy Agency (IAEA) conducted an actuarial valuation of post-retirement health insurance benefits using the projected unit credit cost method. The accrued liability as at 31 December 2007 was projected to be

€142 million based on assumptions of an interest rate of 4.1 per cent and a medical inflation rate of 8.5 per cent.

6. No provision has yet been made to accrue the current service costs or fund the liability; however, IAEA is currently considering various funding options and continues to estimate and disclose those liabilities. The manner in which the Agency ultimately deals with this issue will be heavily influenced by decisions taken in the General Assembly relative to proposals by the United Nations Secretariat on treatment of United Nations after-service health insurance liabilities

International Civil Aviation Organization

7. An actuarial study for the International Civil Aviation Organization (ICAO) estimated the after-service health benefits liability as at 31 December 2007 to be $55.2 million. The study was performed in accordance with the professional standards of the Canadian Institute of Actuaries, the International Accounting Standards and generally accepted actuarial principles.

8. ICAO does not accrue the liability. Payments made with regard to after-service health benefits in each financial period are reported as expenditure for that period. The Organization has not funded the liability, and this issue has been brought to the attention of its governing body for consideration. The estimated liability is disclosed as a note to the financial statements.

International Fund for Agricultural Development

9. Since 2006, the International Fund for Agricultural Development (IFAD) has had a stand-alone actuarial valuation performed. The actuarial valuation estimated a total accrued liability of $41.4 million as at 31 December 2007. IFAD has fully funded related assets, which are held in a legally separate trust fund amounting to some $46.2 million. Beginning in 2006, IFAD has accounted for the full annual cost of the current service cost as current-year expenditure even though it exceeds the related provisions in the administrative budget. Any actuarial losses incremental to the current service costs are recorded in the income statement outside of the administrative budget.

International Labour Organization and International Telecommunication Union

10. The International Labour Organization (ILO) and the International Telecommunication Union (ITU) share a staff health insurance fund. The latest actuarial valuation in accordance with International Accounting Standard 19 carried out at the end of 2007 determined the liability of ILO for after-service medical benefits for eligible staff as at 31 December 2007. The principal actuarial assumptions were medical cost inflation of 5 per cent from 2004, decreasing to 3 per cent over 10 years, a discount rate of 4 per cent and price inflation of 2 per cent.

11. The accrued liability of ILO as at 31 December 2007 is estimated at $415 million. ILO expenses payments of benefits in respect of retired staff on a pay-

as-you-go basis, charging the regular budget for premiums in the financial period in which they are paid. ILO has made no provision for current service costs and has no plans to fund the accrued liability, pending decisions by the General Assembly that would inform discussions in its Governing Body.

12. The accrued liability of ITU as at 31 December 2007 is estimated at $181.3 million. ITU expenses payments of benefits to retired staff on a pay-as-you-go basis, charging its contributions to the staff health insurance fund in the biennium that they are paid, and makes no provision for current service costs of active staff members. There are no plans to fund the accrued liability at this time.

International Trade Centre UNCTAD/WTO

13. A joint actuarial study carried out in 2008 for several entities by Mercer in accordance with relevant pronouncements estimated the accrued liability for the International Trade Centre UNCTAD/WTO (ITC) as at 31 December 2007 to be $50.8 million. ITC has not yet put any funding measures in place. It plans to establish, in consultation with the World Trade Organization, a funding mechanism based on the decision of the General Assembly with respect to the United Nations proposals put forward in the present report.

Office of the United Nations High Commissioner for Refugees

14. The actuarial report for the Office of the United Nations High Commissioner for Refugees (UNHCR) estimates accrued liabilities as at 31 December 2007 of $307.9 million, made up of $95.6 million for current retirees, $81.6 million for active staff currently eligible to retire and $130.7 million for active staff not yet eligible to retire.

15. Current subsidy relating to retiree premiums is included in the corresponding annual programme budget, and the actual costs incurred in each financial period are reported as current-year expenditure. UNHCR has not created any reserve to fund the liability for after-service medical benefits, nor are any plans in place to accrue the estimated service costs.

United Nations Children's Fund

16. The actuarial valuation, which was a part of the joint study by Mercer, estimates the accrued liability (net of offset of retiree contributions) of the United Nations Children's Fund (UNICEF) as at 31 December 2007 at $482.7 million. In 2005, UNICEF established a reserve of $90 million to partially fund the estimated liability.

17. UNICEF is gradually increasing its funded reserve for after-service health insurance from its regular resources. By the end of 2007, the funded reserve was $150 million, against a net accrued liability estimated to be $482.7 million. The UNICEF Executive Board has approved the gradual increase of this funded reserve to $210 million by the end of the current medium-term strategic plan in 2009.

United Nations Convention to Combat Desertification

18. The secretariat of the United Nations Convention to Combat Desertification participated in the joint actuarial study completed by Mercer, which shows an estimated liability of $5.1 million as at 31 December 2007. The Convention secretariat has not yet funded this liability and pays for current retiree benefits on a pay-as-you-go basis. It has, for the first time, accrued the liability as at 31 December 2007.

United Nations Development Programme

19. The joint actuarial study completed by Mercer estimated the accrued liability of the United Nations Development Programme (UNDP) for after-service health benefits as at 31 December 2007 to be $466.2 million. UNDP is funding the liability from regular and other resources and from interest earned on the after-service health insurance reserve balance. As at 31 December 2007, the after-service health insurance reserve totalled $267.9 million. The amount set aside is over and above disbursements by UNDP for after-service health insurance for current retirees, which were included as part of the biennial support budget expenditure.

United Nations Educational, Scientific and Cultural Organization

20. The report of the actuarial consultants for the United Nations Educational, Scientific and Cultural Organization (UNESCO) estimates an accrued liability for after-service health benefits as at 31 December 2007 of $614 million.

21. The figure results from a comprehensive actuarial study carried out by Mercer in accordance with relevant pronouncements.

22. There are no plans for funding the liability or any proposals to recognize current service costs for the current biennium; however, a paper explaining the subject and proposing possible funding options was scheduled to be presented to the Executive Board in October 2008. UNESCO provides resources to pay current retiree premiums in a specific budget line during the year of operation.

United Nations Environment Programme

23. The actuarial study for the United Nations Environment Programme (UNEP) conducted as a part of the joint study by Mercer shows an estimated accrued liability (net of offset from retiree contributions) of $38.1 million as at 31 December 2007. UNEP has not funded these accrued liabilities. Expenditures are charged against the budget appropriations of the periods when actual payments are made for current retiree benefits.

United Nations Framework Convention on Climate Change

24. The United Nations Framework Convention on Climate Change (UNFCCC) secretariat provides employees who have met certain eligibility requirements with health-care benefits after they retire. The actuarial cost method is projected unit

credit. The accrued gross liability as at 31 December 2007 amounted to $18.5 million, which was offset by contributions from retirees of $4.6 million, leaving a net accrued liability of $13.9 million. Of this amount, $5.3 million related to current retirees and active employees currently eligible to retire, while $8.6 million related to active employees not yet eligible to retire.

25. The UNFCCC secretariat has been paying the benefits of the after-service health insurance on a pay-as-you-go basis within the recurrent expenditure budget. No assets have been segregated and restricted to provide for post-retirement benefits. If the UNFCCC secretariat used the accrual method of accounting, there would have been an annual expense of $1.6 million in 2007 and $2.7 million in 2008.

26. Although the UNFCCC secretariat is not accruing the liability for after-service health insurance, full disclosure has been made in the notes to the financial statements as part of the main accounts, and the liability has been offset against the accumulated reserves. There were adequate reserves in all funds to cover the accrued liabilities as at 31 December 2007.

United Nations Human Settlements Programme

27. The actuarial study for the United Nations Human Settlements Programme (UN-Habitat) conducted as a part of the joint study by Mercer shows an estimated accrued liability (net of offset from retiree contributions) of $7.3 million as at 31 December 2007. UN-Habitat has not funded these accrued liabilities. Expenditures are charged against the budget appropriations of the periods when actual payments are made for current retiree benefits.

United Nations Industrial Development Organization

28. On the basis of an actuarial study carried out as part of the joint study in 2008, the estimated accrued liability of the United Nations Industrial Development Organization is $104.9 million (equivalent to €71.9 million). There has been no provision for funding the liability, nor are there any plans to expense current-service costs in the present biennium. Instead, actual payments are recorded on a pay-as-you-go basis and reported as expenditures of the current period.

United Nations Institute for Training and Research

29. The net accrued liability as at 31 December 2007 attributable to the United Nations Institute for Training and Research (UNITAR) is determined to be $2.4 million. UNITAR has fully recognized this liability in the financial statements by establishing a fund specifically for after-service health insurance; however, as at 31 December 2007 this fund was in deficit by $2.4 million. The Institute plans to establish a funding mechanism in line with that approved by the General Assembly for the United Nations.

United Nations Joint Staff Pension Fund

30. An actuarial study of the accumulated liabilities for after-service health benefits for active and retired staff of the United Nations Joint Staff Pension Fund as at 31 December 2007 was conducted by an independent consulting actuary. No previous valuation had been conducted.

United Nations Office for Project Services

31. The United Nations Office for Project Services (UNOPS) engaged an independent consulting actuary to carry out an actuarial valuation of the after-service health benefits. The result of the valuation showed that the value of expected claims for retirees and active staff (both national and international, funded from the administrative budget) as at 31 December 2007 was $5.99 million.

32. UNOPS has fully accrued this liability as at 31 December 2007 and is in the process of taking steps to fund it.

United Nations Population Fund

33. The actuarial study for the United Nations Population Fund (UNFPA) conducted as a part of the joint study by Mercer shows an estimated accrued liability (net of offset from retiree contributions) of $72.8 million as at 31 December 2007. UNFPA has fully accrued this liability.

34. In the 2006-2007 biennium, UNFPA funded $61.2 million of the above liability, and only $11.6 million remained unfunded at the end of 2007. Simultaneously, UNFPA has introduced a 4 per cent charge on payroll to partially fund the current portion of after-service health insurance. UNFPA is aiming to be fully funded by the end of 2010.

35. The funding for after-service health insurance was done through the following sources:

(a) Unspent carried over funds: $52.0 million

(b) Payroll charge: $7.5 million

(c) Interest earned on reserve funds: $1.7 million.

United Nations University

36. The net accrued liability of the United Nations University as at 31 December 2007 as determined by the actuarial study was $3.9 million. The University has not yet funded any portion of the liability but plans to establish a funding mechanism based on the decision of the General Assembly with respect to the United Nations proposals put forward in the present report.

World Food Programme

37. After-service medical benefits liabilities of the World Food Programme (WFP) were determined by consulting professional actuaries, using economic and demographic assumptions that were specific to WFP to determine the value of these after-service liabilities. The 2007 actuarial valuation report concluded that the after-service medical benefits accrued liability balance as at 31 December 2007 was $150.5 million. The unfunded liability was $59.8 million. The WFP secretariat is exploring options for funding these liabilities which, once determined, will be presented to the WFP Executive Board for approval.

World Health Organization

38. The World Health Organization (WHO) was the first organization to recognize the need to make provisions for post-retirement benefits and in this context funded part of the unfunded accrued liability by special annual contributions starting in 1989. The Organization established a reserve under paragraph 470.2 of the rules of the staff health insurance plan. As at 31 December 2007, the assets of the plan amounted to $383.6 million, of which $341.4 million are to be allocated to the specific reserve established under paragraph 470.2.

39. The WHO actuarial study dates from July 2008, based on December 2007 data. The present value of future after-service health insurance benefits following International Public Sector Accounting Standards methodology, using a discount rate of 4 per cent in Europe and 6.5 per cent in the U.S. and other countries, was estimated at $553.0 million with respect to retirees and $502.7 million for active staff (for a global estimated liability of $1,055.7 million as at 31 December 2007). The related WHO accrued liability as at 31 December 2007 was $649 million.

40. An asset/liability study was also conducted in 2008 to assist the Organization in its evaluation of the investment strategy for the plan's assets.

World Intellectual Property Organization

41. The liability for post-service medical benefits for staff members was estimated at SwF 54.7 million at the end of 2005 (based on an actuarial evaluation carried out in December 2005) and at SwF 64.6 million at the end of 2007 (based on an actuarial evaluation carried out in November 2007). The separation from service benefits were estimated at SwF 16.2 million at the end of 2005, also based on an evaluation carried out in December 2005, and at SwF 18.4 million at the end of 2007, again following a study conducted in November 2007. These figures are disclosed in the notes to the financial statements.

42. Following the approval of the adoption of the International Public Sector Accounting Standards as from 2010, the Organization has decided to increase the amount of its provision, which stood at SwF 24 million as at 31 December 2005, by maintaining the policy followed in the 2004-2005 biennium and adding an amount equivalent to 6 per cent of biennial staff expenditure for the 2006-2007 period, thus increasing the provision to SwF 37.8 million as at 31 December 2007.

World Meteorological Organization

43. An actuarial study of the accumulated liabilities for after-service health benefits for the World Meteorological Organization (WMO) as at 31 December 2007 estimated $44.0 million for retired staff and $31.2 million for active staff. The amounts have not been included in the financial statements but were disclosed in the notes to the statements. WMO makes its contributions to after-service medical costs on a pay-as-you-go basis by funding a reserve for post-retirement benefits with a 2 per cent charge on payroll costs. The balance of the reserve amounted to SwF 1.4 million ($1.2 million) as at 31 December 2007.

Organizations for which no valuations have been conducted

44. No valuation has been conducted to show liabilities as at 31 December 2007 for the United Nations Relief and Works Agency for Palestine Refugees in the Near East (UNRWA) and the World Trade Organization. UNRWA does not make any provisions/estimating for after-service health insurance liabilities; international staff positions are currently funded by the regular budget of the United Nations.

Annex III

United Nations websites providing information on health insurance plans

Insurance plan	Internet location
(a) Headquarters programmes	http://www.un.org/insurance (under forms and circulars)
(i) Aetna Open Choice Preferred Provider Organization	
(ii) Empire Blue Cross Blue Shield Preferred Provider Organization	
(iii) Health Insurance Plan of New York	
(iv) CIGNA Dental Preferred Provider Organization	
(b) Van Breda International Insurance Programme	http://www.un.org/insurance (under forms and circulars)
(c) Medical insurance plan for locally recruited staff at designated duty stations away from Headquarters	http://www.un.org/insurance (under forms and circulars)
(d) United Nations Staff Mutual Insurance Society against Sickness and Accident	http://157.150.64.200/assmut/Statutes.pdf
(e) United Nations Office at Vienna/United Nations Industrial Development Organization Group Medical Insurance with Van Breda	https://www.unodc.org/hrsa/finance/personal_insurances.html
(f) Austrian Sickness Insurance Scheme (Wiener Gebietskrankenkasse)	https://www.unodc.org/hrsa/finance/personal_insurances.html

Annex IV

Glossary of terms

Accrued liability. The actuarial present value of benefits attributed to employee service rendered to a particular date. Prior to an employee's full eligibility date, the accumulated post-retirement benefit obligation as of a particular date for an employee is the portion of the expected post-retirement benefit obligation attributed to the employee's service rendered to that date. On and after the full eligibility date, the accumulated and expected post-retirement benefit obligation for an employee is the same.

Accrual basis. The accrual basis of accounting for revenue in each financial period recognizes income when it is earned or due and not when it is received. Accrual of expenditure in each financial period means that costs are recognized when obligations and/or liabilities are incurred and not when payments are made.

Actuarial present value. The current worth (on the valuation date) of an amount or series of amounts payable in the future. The actuarial present value is determined by discounting the future payments at a predetermined rate of interest, taking into account the probability of payment.

Actuarial valuation. The determination of the accrued liability at the end of a financial period based on certain actuarial assumptions, discount rates and plan provisions.

Amortization. The process of recognizing unfunded liabilities over several financial periods.

Benefits. Health-care benefits or coverage to which participants in the after-service health insurance plan are entitled.

Cash basis. Accounting for benefits by expensing the costs when benefits are actually paid.

Current service costs. The cost of post-retirement benefits earned during the current period of employee active service.

Discount rates. The estimated interest rates at which post-retirement benefits could be effectively settled. Assumed discount rates are used in the measurement of the present value of future post-retirement benefit obligations.

Funded liability. The accrued liability for which the Organization sets funds aside to pay benefits at a future date.

Health-care trend rates. Assumptions about the annual rate of change in the cost of health-care benefits.

Interest cost. The accrual of interest on the accumulated post-retirement benefit obligation owing to the passage of time.

Pay as you go. To budget and fund the cost that is due and payable in respect of current retirees for the current period only. It is to be distinguished from pre-funding, which will build assets to pay liabilities in advance of when they are due and payable.

Post-retirement benefits. Benefits provided by the Organization other than pension income to employees who retire from the system.

Post-retirement benefit fund. A specific account set up for asset accumulation for the purpose of paying post-retirement benefits when they are due. These assets are generally restricted to paying post-retirement benefits.

Projected unit credit method (accrued benefit method) — An actuarial valuation method used to determine the present value of the defined benefit obligations and the related current and prior service cost. It measures each unit of benefit separately to build up the final obligation.

Accounting standards

Financial Accounting Standard 106 requires advance recognition of liabilities for future payment of post-retirement benefits that are to be accrued over the working life of the employees. Under Standard 106, annual recognition of the liability requires expensing the service cost, interest cost and amortization amounts during the period; accrual basis of accounting is applied.

International Accounting Standard 19 requires an organization to account for its obligation to pay benefits and to determine the present value of the obligation using the projected unit credit method and assumptions relating to demographics and financial variables.

International Public Sector Accounting Standard 25 (Employee Benefits) is the relevant International Public Sector Accounting Standard that is drawn primarily from International Accounting Standard 19, on employee benefits. The requirements are similar to those of International Accounting Standard 19 cited above, with only two significant differences relevant to the accounting and reporting of defined benefit plans. The first difference is the discount rate applied when valuing long-term liabilities. Whereas International Accounting Standard 19 requires an entity to apply a discount rate based on yields on high-quality corporate bonds, International Public Sector Accounting Standard 25 requires that an entity apply a discount rate that reflects the time value of money and leaves the selection of the appropriate financial instrument to the judgement of the entity, noting that in some situations market yields on government bonds will provide the best approximation for the time value of money. The second difference is the treatment of first-time adoption adjustments for defined benefit plans. Whereas International Accounting Standard 19 allows recognition of the associated liability over a period of up to five years, International Public Sector Accounting Standard 25 requires recognition of the entire liability in the opening accumulated surplus/deficit.